

# Maryland Association of Local Management Boards

FY 2009 Annual Report

Prepared for:

Senate Finance Committee  
House Committee on Ways and Means  
Joint Committee on Children, Youth and Families

October 1, 2009



---

## From the Association's Chairperson...

Dear Members of the Maryland General Assembly:

On behalf of the members of the Maryland Association of Local Management Boards, I am pleased to submit this our third annual legislative report highlighting the collective efforts of the Local Management Boards (LMBs) throughout the State, as well as the individual accomplishments that have been achieved in each of the twenty-four local jurisdictions. This report has been developed pursuant to Human Services Article §8-305 SB6/Ch. 3, Sec. 2, MSAR #6520.

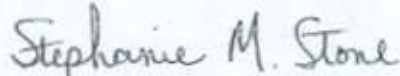
It is the unique responsibility of LMBs to ensure a continuum of prevention and early intervention services for children and families by developing collaborative partnerships with public agencies and community resources. LMBs empower local stakeholders to identify local needs and establish priorities for their communities through facilitation, collaboration, coordination, community and capacity building for each of Maryland's Results for Child Well-Being, which are outlined in this report.

The core purpose of the Maryland Association of Local Management Boards is to improve the outcomes for Maryland's children, youth and families by 1) supporting Local Management Boards, their directors and representatives and 2) providing a forum for discussion, information sharing, decision-making and policy development.

As an Association and as private citizens, we value the General Assembly's shared commitment to Maryland's most valuable resource – our children and families. We look forward to continuing to work collaboratively with the General Assembly as we ensure that services are in place to meet the needs of all children and families across the State of Maryland. In these extraordinarily difficult budget times, the collaborative partnerships developed and fostered by LMBs are more important than ever to ensure the continued well being of children and families.

We thank you for your support.

Sincerely,



Stephanie M. Stone, Chairperson  
Maryland Association of Local Management Boards



---

# Maryland Association of Local Management Boards

**Allegany County**

Kathryn Delaney, Executive Director  
Wayne Sloan, Chair

**Anne Arundel County**

Pamela Brown, Director  
Yevola Peters, Chair

**Baltimore City**

Rafael López, Executive Director  
Andrew D. Freeman, Chair

**Baltimore County**

Roe Davis, Executive Director  
Timothy W. Griffith, Chair

**Calvert County**

Michelle E. Scott, Coordinator  
Kathleen H. Riley, Chair

**Caroline County**

Renee Woodworth, Administrator  
Rebecca Loukides, President

**Carroll County**

Mary Scholz, Administrator  
Jean Lewis, Chair

**Cecil County**

Cynthia L. Sturgill, Executive Director  
Howard Isenberg, President

**Charles County**

Tanisha Sanders, LMB Manager  
Faye Reed, Chair

**Dorchester County**

Nancy Shockley, Director  
Cory Fink, Chair

**Frederick County**

Christal Henson, Director  
John L. Kendall, Chair

**Garrett County**

Crystal Stewart, President/CEO  
Henrietta Lease, Chair

**Harford County**

Kaye Gibson, Executive Director

Sharon Lipford, Chair

**Howard County**

Keri Hyde, Director  
Valerie Gross, Chair

**Kent County**

Candy Edwards, Director  
Jean Austin, Chair

**Montgomery County**

Kathleen Lally, Executive Director  
Debbie Van Brunt, Chair

**Prince George's County**

Judy M. DuBose, Ph.D., Director  
Rev. Robert E. Lee, Jr., Chair

**Queen Anne's County**

Michael Clark, Director  
W. Paul Sterns, Chair

**St. Mary's County**

Jaime Jones, LMB Manager  
Ella May Russell, Chair

**Somerset County**

Tracey Cottman, Executive Director  
Colleen Parrott, Chair

**Talbot County**

Donna Kegley-Hacker, Director  
Sherry Sutton, Ed.D., Chair

**Washington County**

Stephanie Stone, Director  
Paul Pittman, Chair

**Wicomico County**

Linda Hardman, Director  
George I. Whitehead, Ph.D., Chair

**Worcester County**

Mike Dyer, Director  
Edward Montgomery, Chair

---

# Contents

From the Association's Chairperson	1
Maryland Association of Local Management Boards	2
Contents	3
Executive Summary	4
History/Background	5
Local Initiatives Supporting State Goals	6
Babies Born Healthy	6
Healthy Children	7
Children Enter School Ready to Learn	7
Children Successful in School/Children Complete School	8
Children Safe in Their Families and Communities	8
Stable and Economically Independent Families	9
Communities That Support Family Life	9
Working Together to Turn the Curve – Statewide Initiatives	11
Local Coordinating Councils (LCCs)	11
Rehab Option	11
Community Services Initiative (CSI)	12
WRAP Maryland	12
Local Access Mechanism and Systems Navigation	13
Out of School Time Programs	14
Youth Services Bureaus (YSBs)	15
Truancy Pilot Program	16
Leveraging Dollars Through Collaboration	18
Evidence-Based Practices (EBPs)	20
<b>Local Highlights and Expenditure Reports</b>	<b>22</b>



---

## Executive Summary

Throughout the following pages are numerous examples of how Maryland's 24 Local Management Boards (LMBs) are carrying out their legislative charge to ensure the implementation of a local interagency service delivery system for children, youth and families. This report will also demonstrate how the core functions of LMBs make it possible for them to contribute to the implementation of numerous recommendations in the Maryland Child and Family Interagency Strategic Plan. The goal of that plan is the implementation of a coordinated interagency effort to develop a youth service system that more effectively meets the needs of youth and their families, in particular, those who are at risk for poor outcomes.

This annual report provides an overview of what LMBs are doing, and how well they're doing it. There are jurisdictional highlights of programs that are positively impacting Maryland's Results for Child Well-Being: *Babies Born Healthy; Healthy Children; Children Enter School Ready; to Learn; Children Successful in School; Children Completing School; Children Safe in their Families and Communities; Stable and Economically Independent Families; Communities That Support Family Life*. Also contained herein is information on the initiatives funded through the Children's Cabinet Interagency Fund (CCIF) - with the support of the Governor's Office for Children - and a synopsis of the creative strategies and initiatives that LMBs, along with their many partners, have launched in order to positively impact child well-being results. The program expenditure data provide an impressive illustration of the impact of CCIF dollars (\$31,378,249) and additional funds leveraged (\$28,229,070) by LMBs, and the jurisdiction-specific addenda offer an in-depth view of ongoing efforts in the jurisdictions.

LMBs are more than dollars and programs. LMBs help children and families lead safe, healthy, and self-sufficient lives by providing leadership in the planning, coordination, and enhancement of services for children and families in each jurisdiction. LMBs facilitate collaboration across child-serving agencies, and promote effective partnerships with public and private stakeholders. LMBs and their partners work together to identify and prioritize human service needs, utilizing the most current data available and information from the field. These prioritized needs form the basis of a planning process that directs the pursuit of resources to fill identified gaps and strengthens existing strategies within the service delivery system.

Across the State, each LMB has adopted the Results Accountability (RA) framework developed by Mark Friedman from the Fiscal Policy Studies Institute. RA allows organizations and communities to align programs, services and strategies to improve results for children and families by focusing discussion on the larger vision for children and families. LMBs are unique in their ability to focus on all aspects of child well-being, whereas other agencies concentrate - appropriately so - on individual program results rather than the community as a whole.

It is also the responsibility of each LMB to inform public policy and to advocate for improved services to the jurisdiction's children and families. As LMB membership is comprised of both public and private agencies, families and other stakeholders, each member possesses distinct expertise on child and family-related issues that informs the larger discussion. Many LMBs have developed formal processes that ensure the voices of youth and their families are a constant component of this critical discussion.

This document affirms that LMBs are implementing numerous successful community-based strategies and programs as a result of a multi-year commitment to result areas identified through the collaborative local planning process.



---

## History/Background

Local Management Boards (LMBs) are the core entities established in each of Maryland's 24 jurisdictions to stimulate collaborative action between state and local government, public and private providers, business and industry, and community residents that results in building and strengthening local systems of services, supports, and opportunities that improve outcomes for children, youth, and families. The establishment (1990) and subsequent re-establishment (2006) of LMBs is provided for through Article 49D – Children, Youth, and Family Services. In October, 2007 Article 49D transitioned into the Human Services Article, Title 8. The primary responsibilities set forth for LMBs are to:

- Strengthen decision-making at the local level;
- Design and implement strategies that achieve clearly defined results for children, youth, and families as outlined in a local 5-year strategic plan;
- Maintain accountability standards for locally agreed upon results for children, youth, and families;
- Influence the allocation of resources across systems to accomplish desired results;
- Build local partnerships to coordinate children, youth and family services within the county to eliminate fragmentation and duplication of services; and
- Create an effective system of services, supports, and opportunities to improve outcomes for all children, youth and families.

This annual report presents a comprehensive synopsis of the contributions made and the accomplishments achieved by LMBs and their partners. Through this presentation, the impact that their work has had on Maryland's communities will be clearly defined.



---

## Local Initiatives Supporting State Goals

Guiding the work of the LMBs are Maryland's Results for Child Well-Being, which define desired aspects of child, family, and community life. They serve as an impartial lens through which LMBs and their partners can view their work, make needed improvements and changes in services and policies, and ultimately strengthen their local systems of care in response to how their jurisdiction fares vis a vis these Results.

Each Local Management Board has adopted the Results Accountability (RA) framework to allow organizations and communities to align programs, services and strategies to improve results. Local Management Boards, with their diverse agency and community membership, are charged with developing a vision of what their community wants for its children and families, and then aligning individual program performance to that vision and to Maryland's Results for Child Well-Being. This collaborative approach to developing shared goals and setting target outcomes is unique to LMBs and allows for support of local agencies as they focus on individual program results for the local populations they serve. LMBs are implementing numerous successful community based strategies and programs that are having a positive affect for children, youth and families in every jurisdiction in Maryland, due in large measure to strong and consistent collaboration locally and statewide.

The following highlights merely scratch the surface of what LMBs are doing to promote child well-being in their communities:

### **Babies Born Healthy**

*The Washington County Teen Pregnancy Prevention Coalition identified two strategic components: coordination and prevention education. In FY 2009, the Teen Pregnancy Prevention Coordinator continued to facilitate a community-wide approach to preventing teen pregnancy by increasing public awareness, coordinating media campaigns, and organizing the 1<sup>st</sup> Annual Teen IDEA Challenge. Prevention education targeted youth at critical periods in middle and high school, utilizing "best practice" methods. With additional county funding, clinical services were available at two county sites serving over 200 new patients. These clinics were also involved in community health fairs and educational services.*

*In Talbot County, Healthy Families provides intensive prevention and early intervention services to first time parents eligible for M-CHP and who have risk factors for poor parenting outcomes, Home visitors share the Parents as Teachers child development curriculum, build sustained relationships with participants, conduct developmental screens, refer families to appropriate community resources and model essential parenting skills. The program was accredited by Healthy Families America through 2013 with no deficient standards. In FY09, 53 families were served and HF Talbot County exceeded national standards by assessing 81% of eligible families prior to the birth of their child and 14 days post-natal.*



## Healthy Children

Dorchester County has shown a decrease in alcohol consumption according to the Maryland Adolescent Survey (2001, 2002, 2004 and 2007). The Local Management Board and its many partners have made a very concentrated effort to combat underage drinking through public awareness campaigns, outreach to students and parents. In 2009, the committee once again reached out to graduating seniors around the time of graduation and senior week hoping to keep them "focused" on not drinking. The LMB Substance Abuse Committee engaged in a monthly media campaign to combat underage drinking, as well as sending a message to parents through the "Parent Who Host Lose the Most" campaign. The LMB engaged the support of local florist and tuxedo rental businesses in helping us spread the message during peak times (Christmas Dances and Proms). The LMB supported the local high schools proms/after prom committees in planning to ensure that souvenirs did not send a conflicting message. The LMB in partnership with the Dorchester County Board of Education received approval to expand the preliminary breathalyzer test into the middle schools.

Frederick County's Strengthening Families Program (SFP) is community-based and uses a parent, youth and family skills building curriculum to prevent teen substance abuse and other behavior problems, strengthen parenting skills and build family strengths. SFP is an OJJDP model program and has been proven effective in delaying the onset of adolescent substance abuse, lowering levels of aggression, increasing resistance to peer pressure in youth and increase parenting skills.

In Anne Arundel County, Communities Mobilizing for a Change on Alcohol (CMCA) is part of the Partnership's community organizing effort to reduce access to alcohol by teenagers and decrease the perception that underage drinking is normal and acceptable behavior. This initiative supports several programs including police enforced alcohol establishment compliance checks, after-prom activities and the 'Choose to Be Drug-Free' day for county teens. In 2009 the CMCA initiative not only served over 4300 individuals but also allowed for the collection of data documenting attitudes towards substance abuse from a cross section of the teenage and adult population in Anne Arundel County.

## Children Enter School Ready to Learn

Baltimore County's LMB has secured funding to establish a "donor advised fund" for the purpose of encouraging private/individual investment in the Baltimore County Infants and Toddlers Program (BCITP). This fund was established at the Baltimore Community Foundation, which serves the Baltimore region, including Baltimore County. Donors are able to make a tax-exempt donation to the fund and BCF will assist in promoting the fund to other potential donors. As the fund grows, disbursements will be made periodically to the BCITP for program enhancement initiatives, at the direction of or subject to the approval of the LMB.

In Carroll County, Parents As Teachers (PAT) provided parent education and support to 363 families with 521 children birth to 5 years. Twelve child care providers served an additional 62 children. 99% of the participants reported satisfaction with services received. 95% of participants reported an increased developmental skill and knowledge. Mental health consultation and training were fully integrated into the PAT Initiative. The PAT mental health consultant completed the Early Childhood Mental Health Certificate Program, University of Maryland School of Medicine.

Charles County's LMB promoted Early Childhood development, health, safety and education this year through a series of Literacy Learning Parties sponsored by the Ready at Five program from April to May 2009 over 50 parents and children attended. The Early Care and Education Committee of the



LMB hosted its first Early Childhood Day on May 2, 2009, which was a great success in providing over 600 participants with information, activities, education and nutritious snacks to benefit the children of Charles County.

### **Children Are Successful in School / Children Complete School**

Somerset County's Seasons 4 Success supports 6<sup>th</sup> – 8<sup>th</sup> graders who are at-risk for truancy by increasing reading speed and comprehension and improving over-all academic skills. Seasons 4 Success utilizes the Kumon reading program and other academic, recreational and social programming to provide youth with a safe place to connect with caring adults, participate in challenging activities and to build their confidence in their ability to succeed in an academic environment. During the 2009 school year, none of the participants were truant and those who attended the program regularly increased their reading level by more than one grade level.

In Kent County, the School Based Mental Health (SBMH) Program continued to show strong results in FY09. In parent surveys, 82% of respondents reported feeling better about their child's emotional health and well being since becoming involved in the SBMH program, and almost 70% of parents reported that their child had developed new or beneficial social / interpersonal skills since starting therapy. In terms of student behaviors, provisional data shows that over half of program participants had average daily attendance rates equal to or better than their school average, and 58% had fewer suspensions than their school average.

St. Mary's County LMB has placed a major focus on the "Children Successful in School" and "Children Completing School" result areas. Children need to be successful in school if they are to be successful in life and contributing members of a community. Attendance is a strong indicator of overall school performance. 38 students participated in Truancy Prevention Program at Spring Ridge Middle School in FY09. 84% of the students successfully completed the program. 68% of these students decreased the number of times they were referred to the principal.

### **Children Are Safe in Their Families and Communities**

In FY09 Alleghany County's Community Service Program (CSP) for Suspended and Expelled Youth provided supervised community service opportunities for 65 youth that had been expelled or expelled from county schools. 96% of participating youth completed their academic work while completing their community service work. All CSP interventions focus on supporting the students' successful return to school. In FY09, 86% of youth completing the program did not have another suspension.

The Prince George's LMB, in partnership with the Governor's Office for Children, funds the Phoenix Gang Prevention curriculum training in targeted communities. Gang violence and gang resistance training was provided to 164 youth and 36 parents. A total of 139 sessions were held and a 100% satisfaction level was reported by those completing the training.

Harford County's CINS Diversion Program, also known as Bridges to Success, has been operational since 1997. The goal of this program is to divert youth from formal involvement in the juvenile justice system. Identified youth include those who have poor school attendance, runaway from home and are otherwise "ungovernable" at home and in the community. In FY09, 35 youth were served in the program. Of these 35, 97% were diverted from formal DJS involvement. 97% of the



youth that had a history of running away showed a decrease in the incidence of the behavior while enrolled in the program.

### **Stable and Economically Independent Families**

Cecil County's Bridges Program targets youth aged 16-21 years who have dropped out of high school. Caseworkers identify each client's individual needs and then develop long- and short-term goals specific to each case. The overall goal of the program is to provide support and direction to each client so that they may achieve self-sufficiency and become independent, productive citizens in our communities. 110 youth were served in this program with 62% completing vocational training, 76.5% obtaining their GED and 50% completing Job Ready and Computer Literacy trainings. Many clients who successfully obtain their GED continue participation in the program to complete driver education classes.

The Worcester County LMB's Family Stabilization Program funding the following activities in FY09: Development of respite care for youth and families in crisis using a Treatment Foster Care model (not a facility-based model); Crisis Response Service providing on-call 24-hours per day, seven days per week to assist families through crisis situations and crisis intervention training to service providers and a crisis response van to transport children and families in crisis; Family Therapy training for counselors who provide in-home intensive interventions; and Three-day training on sex offender evaluations to be provided to local staff who will become certified local evaluators who are then able to locally provide the assessments.

Howard County's Men Encouraging, Nurturing, and Supporting (MENS Program), funded through the LMB by the local Department of Social Services, provides mentoring, case management, resource referrals, support groups, and workshops to non-custodial fathers to empower them to demonstrate positive behaviors for themselves and for their children. A partnership with the Health Department's Family OPTIONS program brings these services to teen fathers in the Laurel/Savage community.

### **Communities That Support Family Life**

In Caroline County, Teen Court offers youthful offenders an opportunity to accept accountability for their minor crimes without incurring a criminal record. In FY 09 Teen Court diverted 100 youth from the juvenile justice system. 85% of these youth completed their Teen Court consequences by the deadline and 88% did not reoffend 12 months following the completion of the Program.

Wicomico County's Family Partnership Initiative held family empowerment workshops sessions. Information about the family meal and communication techniques like encouragement and active listening were shared with parents along with researched based educational materials. The initiative increased its volunteer base to 38 trained Family Leaders who provide parenting and peer education services in community-based locations. Through local events, community speeches, and no cost coverage by the local media, the mobile family resource outreach project provides free parenting resources and up-to-date local program information.

With Queen Anne's County lacking a full time outpatient mental health clinic since 2004, Queen Anne's County Community Partnerships for Children and Families, the Local Management Board for Queen Anne's County, was the recipient of a competitive Community Resource Development grant



*from the Governor's Office for Children. This grant award provides start-up funding for a full time outpatient mental health clinic in Queen Anne's County. Mental health services will be offered utilizing a flexible schedule to meet the needs of the local community.*

---

## Working Together to Turn the Curve – Statewide Initiatives

Through Community Partnership Agreements with the Governor's Office for Children, Maryland's LMBs collectively managed \$31,378,249 from the Children's Cabinet Interagency Fund. As you will note, these funds support a wide range of strategies that reflect the diversity of strengths and needs for children and their families across Maryland's 24 jurisdictions.

<b>Local Coordinating Councils (LCCs) – A Legislative Mandate</b>
---

<b>\$1,794,534</b>
--------------------

The LCCs are comprised of local representatives from each of the public child-serving agencies and either a parent of a child with special needs and/or a member of a local parent advocacy group. They review all cases of youth referred for in and out of state residential placements to determine if community based services can meet the child's needs. For those youth who are placed in residential care, the LCC monitors their plans of care at least annually.

For families of children with complex and high levels of need, the LCC serves as the gateway to a multi-agency, multi-disciplinary approach to problem-solving and resource allocation. The funding allocated to LMBs ensures that these councils function with efficiency and that critical data concerning the services that are provided to children and their families is maintained within the Subcabinet for Children Youth and Family Information System (SCYFIS). LCCs work from the belief that youth are best supported within their families and communities; the frequent and routine review of youth residing in in-state and out-of-state residential placements by LCCs transforms this belief into practice. They continually assess the strengths and needs of the individual child and family and steer them towards the most appropriate array of services capable of meeting their needs. In FY 09, 1,836 meetings were held in support of children and their families throughout Maryland. One interesting way of looking at this is that, on any given business day, there were 7 interagency meetings being held to develop or review a plan of care.

All LCCs have a parent advocate among their membership to offer guidance and support to parents and caregivers as they participate in the planning process. Such support is critical in encouraging family participation. In FY 09, parents and caregivers attended fifty three percent (53%) of LCC meetings held throughout the state.

<b>Rehab Option – Keeping Our Children in Our Communities</b>
---

<b>\$2,173,657</b>
--------------------

The funding available through the Rehab Option Program provides intensive community-based services to prevent out-of-home placement for children with intensive needs. Lead agency involvement is not required and either MA or private insurance is allowed. The child must be returning from or at risk of out of home placement, ready for discharge from an out of home



placement but unable to return home without the wraparound process in place, or the child's parents must have requested a voluntary placement agreement (VPA).

In FY 09, 158 youth were served in the Rehab Option Program, and of these youth 80% attended school, work or vocational programs at least 80% of the time.

**Community Services Initiative (CSI) – Keeping Our Children in Our Communities**

**\$3,659,526**

The funding available through CSI enables youth who are considered by the LCC to be in need of residential treatment center level of care to receive supports and services within their natural homes, or if this is not possible, within a family-type setting within their home community.

In FY 09, the LCCs were instrumental in referring and/or reviewing the plans of care for 238 youth and their families participating in CSI. The youth entered through the following referral pathways:

Total # of Youth Served	OOH <sup>1</sup> Return	OOH Diversion	In-State Return	In-State Diversion	Interim Case Service Acct.
238	10	6	93	115	14

Two key measures of success for youth in CSI are (1) the degree to which youth have attended positive, structured environments at least 80% of their time and (2) the stability of the youth's community living situation after services have ended. In FY 09, 84% of the youth participating in CSI were spending at least 80% of their time in school, work, or training sessions. Stability of community living situations was maintained for an impressive 84% of the youth who transitioned from CSI services in FY 09. This is measured by determining whether the youth entered an in-state or out-of-state placement within 30 days of their transition.

Utilization of this program continues to be limited by the narrow and rigid eligibility criteria for CSI. As a result, only a fraction of the children and youth who could benefit from these services are, in fact able to be served.

**WRAP Maryland (High-fidelity Wraparound Services) – Embracing Systems of Care**

**\$2,237,052**

High-fidelity Wraparound is a family-centered, community-oriented, strengths-based, highly individualized planning process that relies on a balance of formal and informal or natural supports to help children and families achieve important outcomes while they remain, whenever possible, in their homes and communities.

WRAP Maryland extends access to family-centered, strengths-based, individualized coordination of services to more youth and their families. However, this initiative also strengthens the quality of

<sup>1</sup> Out of Home (OOH) placements is defined as a residential setting that is either in the State of Maryland or out of the state.



the coordination through the support of a "high fidelity" wraparound practice model. Wraparound is a definable planning process that results in a unique set of community services and natural supports that are individualized for a child and family to achieve a positive set of outcomes. To support the achievement and maintenance of "high fidelity" to the model, this initiative has a strong training and technical assistance component provided through the University of Maryland's *Innovations Institute*.

This initiative began in the third quarter of FY 2006 in Baltimore City and Montgomery County and has since been expanded to St. Mary's and Wicomico Counties. In FY 09, a total of 126 youth and their families were served in Baltimore City, Montgomery, St. Mary's and Wicomico counties.<sup>2</sup> The performance measure identified for WRAP Maryland is the % of families with a Wraparound Fidelity Index (WFI) of 85% or more. The WFI is an interview process (conducted by the Innovations Institute) that measures the implementation of wraparound on a family-by-family basis. Intuitively, if the services are delivered with high fidelity, the participating youth and their families are expected to achieve positive outcomes as they pertain to their individual needs. In FY 09, 78.5% of participating families met this mark.

The Child and Adolescent Needs and Strengths (CANS) assessment tool was introduced in FY 09 as an additional measure of effectiveness. Full analysis of this tool will be provided by University of Maryland's Innovations Institute.

<b>Local Access Mechanism (LAM) and Systems Navigation – Accessing Local Services, No Wrong Door for Families</b> <b>\$1,769,746 / \$767,684</b>
---

A Local Access Mechanism (LAM) is the single point of entry for families who wish to obtain information and access services, regardless of the intensity of the needs of their children. It provides a pathway for families into the service delivery system. For those families who need additional assistance beyond a simple referral, a Systems Navigator is available to assist with identifying strengths and needs and obtaining necessary services.

In FY 09, LAMs responded to 11,619 requests for information via telephone and websites tracked 1,024,225 "hits" for information. Systems or Family Navigators served 1,275 families, facilitating invaluable connections to resources for at-risk families. The following highlights provide comprehensive examples of these strategies as well as the ability of LMBs to address needs across geographic regions as well as cultural differences:

*In Montgomery County, Family Navigation empowers families of children with intensive needs through modeling, mentoring, education and coaching. Linking these families to appropriate services and connecting them with other families increases their ability to advocate for their child. In FY 09 94 families were served, with 80% reporting success in receiving needed services or supports. 80% of families receiving support from a Family Navigator reported an increase in their ability to advocate for their family's needs.*

*The Local Access Mechanism for Garrett County includes the Western MD 211 information and referral system, as well as local Systems Navigation services. For several years, the LMB and local interagency partners have been working to facilitate Systems of Care improvements and to ensure that families and children are able to access needed services. A local Navigator is available to respond to individuals needing assistance. The Navigator works closely with interagency staff to coordinate services and utilizes the Navigation Enhancement Team for families with intensive and/or multiple needs.*



*Worcester County's Community Service Centers (CSC) are community-based, walk-in, interagency centers which serve as single point of access consumer "portals" to an integrated, coordinated system of services and resources. The two CSCs are located in Berlin and Pocomoke (both CSAFE Communities) and increase consumer awareness of and access to a wide array of coordinated, integrated services in a neutral, non-threatening environment.*

## **Out of School Time Programs – A Foundation for Success**

**\$4,840,896**

Through their Community Partnership Agreements, LMBs are able to fund after school strategies that meet the needs of children and youth in their local communities. While the programs are diverse, their overall intent is consistent – these strategies are provided so that youth have access to positive, safe, and structured activities during the hours when they are not in school.

The diversity of program structures and prioritized populations within the after school strategies funded by LMBs mirrors the diversity of the jurisdictions themselves. Together, LMBs and their vendors provided safe and nurturing after school opportunities to 12,431 youth across 142 sites. The overwhelming majority of these programs were delivered within schools. The community-based programs are operated in local community centers, churches, libraries, and recreation centers. A high proportion of these strategies were directed towards students who were at risk for poor academic (including suspension or expulsion) and social outcomes. The areas of focus included youth with disabilities, youth who are not fluent in English, and youth whose parents were incarcerated.

Throughout the past fiscal year, the strategies offered by LMBs and their vendors continued to enable students to take part in an assortment of activities. These included assistance with academics in homework support or one-on-one tutoring, exposure to a variety of creative arts and music activities, and participation in social skill building and anti-violence curricula. The performance measures for these strategies were extremely diverse; therefore, a comparison across programs is not possible. It is important to note that **all** strategies identified performance measures at the student level. The following examples showcase the variety of strategies and their ability to demonstrate a positive impact on their participants:

*Calvert County Family Network (CCFN) continued its partnership with Calvert County Public Schools to provide Saturday School programming in all six Calvert County middle schools. Taking "local control" to the next level, each Calvert middle school is allowed to choose a structure and focus that best serves their particular school population. At Southern Middle, 25% of Saturday School students improved their math grades as compared to 15% of non-participating students. Mill Creek Middle saw across the board improvement in reading with 40% of Saturday School students improving their grade, nearly 20% more than non-participating students.*

*Baltimore City's After School Strategy, established in 2000, is a multi-organizational, citywide initiative to increase the quantity and quality of after school opportunities for Baltimore City's children and youth. A variety of formal and informal learning opportunities helps children and youth to stay engaged in their school and community enabling them to make a safe and healthy transition through adolescence to adulthood. In FY 2009, 5,175 of Baltimore's children and youth had access to 76 programs offering safe, nurturing environments during out of school time/after school hours. Funding through the Children's Cabinet (\$800,000) was used to leverage a significant local investment of \$4.3 million dollars, made possible through the Mayor and the City Council of Baltimore City.*

*In Garrett County, Partners After School programs are offered at six community-based sites. Activities include homework help, tutoring, enrichment activities, community service, recreation, and*



field trips. LifeSkills™ Training, a Model prevention program, is also provided. Blended funding to support after school programming includes Maryland Children's Cabinet, MSDE 21<sup>st</sup> Century, DHR Wrap-Around Child Care, and GOCCP C-SAFE funding streams. The programs provide benefits related to academic achievement, youth development, and positive life skills and choices. High parent satisfaction ratings also reflect the value of programs. The programs support working parents by providing a quality alternative to paid child care.

<b>Youth Service Bureaus (YSBs) – Intervention and Prevention at the Local Level</b> <b>\$2,138,562</b>
--

Youth Service Bureaus (YSBs) are voluntary, community-based, prevention and early intervention programs for children, youth, and families. The YSBs share a mandate to provide specific core services; however, each Bureau designs and implements programs in response to its community's changing and diverse needs.

Within nine jurisdictions in the State, youth and their families have access to 19 Youth Service Bureaus. Throughout the past fiscal year, 2,753 individuals received formal counseling, 3,164 family counseling sessions were provided, and 1,641 formal group sessions were conducted. Ninety-two percent (92%) of youth receiving formal counseling did not commit a juvenile offense during their course of counseling. Of the 2,670 individuals screened for substance abuse issues, 342 were connected to treatment resources.

The relationship among YSBs and the LMBs has served as a strong foundation and natural starting point for much of the service array expansion underway in Maryland's communities. This is illustrated by the following examples:

*Carroll County's LMB provided Children's Cabinet funds and partnered with the Carroll County Youth Service Bureau to implement Brief Strategic Family Therapy (BSFT). BSFT is an evidence based model program providing short-term, family-based therapeutic intervention to children and adolescents aged six to 18 years. BSFT is designed to eliminate or reduce drug use and associated behavior problems and to restructure problematic family interactions. 52 families received BSFT. Outcome data demonstrated that family functioning showed statistically positive change from pre to post assessment. Carroll County LMB and Carroll County Youth Service Bureau received state and national recognition for their implementation of BSFT. A presentation was made at the Systems of Care Training Institute sponsored by Innovations Institute, University of Maryland. Carroll County LMB is a finalist in the 2009 SAMHSA Science to Service Award.*

*The Dorchester County Youth Services Bureau has been committed to providing community based, child centered and family focused, prevention/early intervention and diversion programs for Dorchester County Youth for nearly 30 years. The YSB provides a wide range of individual, group and family counseling services to youth and their families. In FY09, the Dorchester County YSB served 72 young people. 95% of the youth receiving formal counseling did not commit a juvenile offense during their involvement with the YSB. 65% of youth showed improvement in overall functioning.*



## Truancy Pilot Program – Keeping Our Children in School

**\$598,945**

In response to rising truancy rates in elementary schools, the General Assembly allocated funds to three counties to establish truancy prevention pilot projects that would target these younger children and their families. The goal of the pilot projects is to facilitate partnerships between schools and other agencies that work with and support children and families, to recognize and assess the root causes of truancy, and to provide a link for accessing services.

The truancy prevention strategies of Baltimore County, Prince George's County, and Wicomico County target elementary-age youth and their families. In FY 09, they collectively served 290 families, 319 youth, and provided training to 160 school staff. Seventy-five percent (75%) of youth in the programs decreased absenteeism and 80% decreased behaviors that led to office referrals, in and out of school suspensions, and expulsions. The strategies implemented in each of the jurisdictions are described below:

*In Baltimore County, the Truancy Prevention and Intervention Program provides targeted services to elementary school-age youth who have been identified as chronically truant, and their families. A DSS social worker is assigned to Dundalk, Deep Creek and Colgate elementary schools to provide intensive case management services to students and their families with the goal of removing barriers to school attendance.*

*In partnership with the Governor's Office for Children and the Prince George's County Public Schools, the Prince George's LMB hired two Pupil Personnel Workers to provide truancy prevention case management services to six targeted elementary schools. 188 families and 204 students participated, and a significant increase in the average daily attendance was gained as a result of these efforts.*

*Wicomico County's Elementary Truancy Program, renamed Building Foundation for Families (BFF) program to signify its family approach, expanded to serve two more elementary schools (5 schools in total) and increased by 18 the number of families served in FY09. 50 families participated in either care coordination or navigation to access services through family team decision-making. New services included social skills, music, and equine therapy groups to address school attendance barriers. Successes include finding stable housing for 6 families, providing summer camp scholarships for 35 participants, and providing support and advocacy for families to access services. Partners include Wicomico Board of Education, New Transitions (Care Management Entity) and Family Connection Center.*

---

## Leveraging Dollars through Collaboration

Children's Cabinet funding serves as a catalyst for the LMBs to create partnerships that strengthen and improve local infrastructures and supports for children and families. LMB's in every county collaborate with their local partners to draw funds down from federal, state and private sources. Because they are the neutral convener of child serving agencies in each community, they are a trusted local resource.

When dollars are scarce, and state funds are limited, LMB staff search for public and private funding opportunities. For almost every one of those funding sources there is now a requirement for agency and community collaboration. By spearheading such joint ventures, coordinating the response, and making the application, LMB's provide dollars to public and private child serving agencies operating at the neighborhood and community level. Many small not-for-profits depend on the dollars they receive from LMB's to carry out their much needed grass roots community work.

In the 2009-2010 budget year, LMB's spent \$31,378,249 serving children and families but they leveraged an extra \$28,229,070 through other funding sources. That's a return of almost a dollar for every dollar spent.

LMB's are more than dollars and programs. They also help in the creation or refinement of policies that guide the delivery of human services. Often, it isn't lack of funding but lack of communication and understanding among systems that prevent seamless and effective service delivery. In the Maryland transformational systems-of-care model, LMB's forge strong partnerships across child-serving agencies, break down barriers and help to open lines of communication so that Maryland children and families are not served in silos specific to a particular agency. The interagency and community knowledge they hold is helpful at both the local and state level. In fact, the Children's Cabinet has called for a mechanism of regular communication with LMB's to ensure that State policy is being achieved and that local opportunities, needs and resources are understood (2008 Maryland Child and Family Interagency Service Plan, Strategy 1.1, p.18).



---

# Evidence-Based Practices (EBPs) – Helping Transform Service Delivery

Although the design and delivery of effective services to youth and their families may not be considered a "science", years of empirical research and impressive results have enabled many of these services to be recognized as "evidence-based practices". What makes them so highly regarded is the ability of the programs to demonstrate a positive impact on the lives of their participants. In addition, they adhere to a strict set of standards regarding service delivery (often referred to as "fidelity to model") and they can be replicated, thereby showing that the individual characteristics of a program manager or staff person are not critical to the program's success.

As articulated on the website of the Innovations Institute of the University of Maryland, "Evidence-based practice (EBP) refers to the integration of the best available research with clinical expertise in the context of youth and family characteristics, culture, and preferences. In other words, the effectiveness of an EBP to help children and families reach desirable outcomes is measured by three vital components:

- Extent of scientific support of the intervention's effects, particularly from at least two rigorously designed studies;
- Clinical opinion, observation, and consensus among recognized experts (for the target population);
- Degree of fit with the needs, context, culture, and values of families, communities, and neighborhoods." (<http://medschool.umaryland.edu/innovations/EBP.asp>)

In general, EBPs are provided in the community, in homes, schools, and neighborhoods, not in an office. The services are much less expensive to provide than institutional care when the full continuum of care is in place in the community.

LMBs across Maryland have been instrumental in the identification, planning, and implementation of evidence-based practices in response to local community needs. In many instances, public child and family serving agencies have worked in partnership with LMBs to establish these resources so that they can provide greater opportunities for their clientele. Additionally, the Children's Cabinet within the Interagency Strategic Plan has endorsed the value of these practices and has recommended them as a significant component of the continuum of care available to Maryland's youth and families. There is no doubt that, *but for* the commitment and resource development efforts of LMBs in many jurisdictions across the State, Maryland's children and families would not have access to these highly effective EBPs.

The highlights that follow demonstrate some, but not all, of evidence-based practices that are available to local communities through the efforts of LMBs and their partners:

**Multi-Systemic Therapy (MST)** provides intensive, home-based intervention for identified children and families employing a patented treatment strategy that focuses on reducing antisocial behavior of adolescents by addressing influences such as family members, peers, schools and neighborhoods. MST is a treatment that strives to change how youth function in their natural settings (home, school and neighborhood) promoting positive social behavior while decreasing antisocial behavior. It has been demonstrated to reduce recidivism for youth who have had involvement in the juvenile justice system. Further information on MST can be found by visiting [www.mstservices.com](http://www.mstservices.com)



Functional Family Therapy (FFT) is a family-focused intervention targeting youth along a continuum of risk, beginning with at-risk preadolescents to those youth with very serious problems such as conduct disorder, violent acting-out, and substance abuse. Intervention averages from 8 to 12 one-hour sessions for mild cases and up to 30 sessions of direct service for more difficult situations, usually spread over a three-month period. FFT also provides treatment to the younger siblings of referred adolescents. It has also been demonstrated to reduce recidivism. Further information on FFT can be found by visiting [www.fftinc.com](http://www.fftinc.com)

Multidimensional Treatment Foster Care is a behavioral treatment alternative to group or residential treatment, incarceration, and hospitalization for adolescents who have problems with chronic antisocial behavior, emotional disabilities, and delinquency. Treatment focuses on providing youth with treatment and intensive supervision at home, in school, and in the community; clear and consistent limits with follow-through on consequences; positive reinforcement for appropriate behavior; and separation from delinquent peers. Baltimore and Montgomery counties are completed the "start-up" phase and both programs will begin serving youth Fall/Winter 2009-10. Further information on MTFC can be found by visiting [www.mtfc.com](http://www.mtfc.com).

Trauma Focused Cognitive Behavioral Therapy is a clinic-based psychotherapeutic intervention designed to help youth and their parents overcome the negative effects of traumatic life events such as child sexual or physical abuse, traumatic loss of a loved one, domestic, school, or community violence, or exposure to disasters, terrorist attacks, or war trauma. Treatment focuses on parent-child interactions, parenting skills, therapeutic treatment, skills development (such as stress management, cognitive processing, communication, problem solving, and safety), and parental support.

LMBs have also been instrumental in implementing these OJJDP- and SAMHSA-designated Model Programs:

Brief Strategic Family Therapy (BSFT) is a family-based intervention aimed at preventing and treating child and adolescent behavior problems including mild substance abuse. BSFT is a short-term, problem-focused therapeutic intervention, targeting children and adolescents 6 to 17 years old that improves youth behavior by eliminating or reducing drug use and its associated behavior problems and that changes the family members' behaviors that are linked to both risk and protective factors related to substance abuse.

CASASTART (Center on Addiction and Substance Abuse Striving Together to Achieve Rewarding Tomorrows) is a school-centered positive youth development program aimed at preventing substance abuse and violence among high-risk 8 to 13-year-olds and helping them to improve their school attendance, grades and behavior.

Communities Mobilizing for Change on Alcohol (CMCA) is a universal prevention strategy aimed at reducing the availability of alcohol to minors by decreasing public support for underage alcohol use, impacting policies and ordinances, and increasing enforcement of current laws. Communities participating in this strategy include Anne Arundel, Caroline, Garrett, and Somerset counties.

Strengthening Families (SFP) is a parenting and family skills training program that consists of 14 consecutive weekly skill-building sessions. Parents and children work separately in training sessions and then participate together in a session practicing the skills they learned earlier. Two booster sessions are used at 6 months to 1 year after the primary course. Children's skills training sessions concentrate on setting goals, dealing with stress and emotions, communication skills, responsible behavior, and how to deal with peer pressure. Topics in the parental section include setting rules, nurturing, monitoring compliance, and applying appropriate discipline.



---

# Local Highlights and Expenditure Reports

The figures contained in the jurisdictional expenditure reports represent unaudited financial information. LMBs are required to submit audited financial reports to the Governor's Office for Children no later than December 1<sup>st</sup> of each year.



**Overall Expenditures**

THESE FIGURES WERE COLLECTED FROM  
INDIVIDUAL LOCAL MANAGEMENT BOARDS (LMBS)  
AND REPRESENT UNAUDITED FINANCIAL REPORTS.  
LMBS ARE REQUIRED TO SUBMIT AUDITED  
FINANCIAL REPORTS TO THE GOVERNOR'S OFFICE  
FOR CHILDREN NO LATER THAN DECEMBER 1ST OF  
EACH YEAR.

<b>TOTAL LMB EXPENDITURES FY 2009</b>	
<b>Program Title</b>	<b>Total Expenditures</b>
Community Service Initiative (CSI)	3,659,526
WRAP Maryland	2,237,052
LCC Flex Funds	930,573
Rehab Option*	2,173,657
Local Coordinating Council (LCC)	1,794,534
Local Access Mechanism (LAM)	1,769,746
Systems Navigation	767,684
Resource Development	347,190
Youth Service Bureaus	2,138,562
Truancy Prevention	598,945
CPA - After School	4,840,896
CPA - Other	8,405,401
<b>Subtotal CPA Programs</b>	<b>29,663,766</b>
Other CCIF Program Funding	1,714,483
<b>Subtotal CCIF Program Funding</b>	<b>31,378,249</b>
<b>Other Program Funding by Funding Source:</b>	
Other State Funding	14,437,899
Foundation	517,775
Federal	1,408,600
Local	10,535,327
Other	402,648
<b>Sub-total Other Programs</b>	<b>27,302,249</b>
<b>Total Programs</b>	<b>58,680,498</b>
Core LMB Functions - CCIF Funding	8,741,205
Core LMB Functions - Other Funding	926,821
<b>Total LMB</b>	<b>68,348,524</b>

**Funding Leveraged by LMBs**

**28,229,070**



# LMB Strategy Matrix – 2009 Expenditures

## Children's Cabinet Interagency Funds

## Other Funds

Jurisdiction	After School	Local Coordinating Council (LCC)	LCC Flex Funds	Community Services Initiative (CSI)	Rehab Option	WRAP Maryland	Local Access Mechanism	Systems Navigation	Youth Services Bureaus	Resource Development	Truancy Pilot	MSDE Home Visiting	MSDE School Based Health	GOCCP DMC	GOCCP CASA	GOCCP C-SAFE	GOCCP - Other	DJS Functional Family Therapy (FFT)	Children In Need of Supervision (CINS) Diversion	DJS Wrap Pilot	DHR/DSS Programs
Allegany County	•	•			•		*	*				•					•				
Anne Arundel County	•	•	•	•	•	•	•	•	•	•		•		•			•				
Baltimore City	•	•	•	•	•	•		•	•	•		•	•	•			•	•	•		•
Baltimore County	•	•	•	•	•	•	•	•	•	•	•	•	•	•							
Calvert County	•	•		•	•			•	•			•	•								
Caroline County	•	•	•	•	•	•	♦	♦		✱		•					•				
Carroll County	•	•	•	•	•		•	•	•	•							•				•
Cecil County	•	•	•	•	•		•						•								
Charles County	•	•	•	•	•		•		•			•	•					•			•
Dorchester County	•	•	•	•	•	•	♦	♦	•	✱		•	•			•	•				•
Frederick County	•	•	•	•	•		*	*				•	•								•
Garrett County	•	•	•		•		*	•				•									
Harford County	•	•	•	•	•			•									•		1		•
Howard County	•	•	•				•	•				•					•				
Kent County		•	•	•	•		♦	♦		✱		•					•				
Montgomery County	•	•	•	•	•	•	•	•	•	•		•	•	•			•			•	•
Prince George's County	•	•	•	•	•		•	•	•		•	•	•	•				•			•
Queen Anne's County	•	•	•	•	•		♦	♦		✱		•				•	•				
Somerset County	•	•	•				•			✱		•					•				•
St. Mary's County	•	•	•	•	•	•	•		•												•
Talbot County	•	•	•	•	•		♦	♦		✱											
Washington County	•	•	•		•		*	*				•									
Wicomico County	•	•	•	•	•	•	•	•		✱		•				•	•				
Worcester County	•	•	•	•	•			•		✱							•				•

✱ Regional effort among Allegany, Garrett, Washington, and Frederick (Lead)

♦ Regional effort among Caroline, Dorchester, Kent, Talbot, and Queen Anne's (Lead)

✱ Regional effort among Caroline, Dorchester, Kent, Queen Anne's, Somerset, Talbot, Worcester, and Wicomico (Lead)

1 - Initiative has been sustained through CCIF funding in Harford County





**Getting Results – Children Safe in Their Families and Communities** – several example programs:

**I. Community Service Program (CSP) for Suspended and Expelled Youth – FY 09**

This program provides supervised community service opportunities for suspended or expelled youth from Allegany County schools. Participating youth are referred by the administration of their school to the coordinator of the CSP program. Youth are supervised to complete the academic work that they missed while suspended from school, and are monitored while completing their community service work. Eligibility of the youth served is determined by the school administration and the pupil personnel worker in cooperation with parents. All interventions focus on supporting the students' return to the classroom.

**A. What/How Much We Do:**

- 65 participants, 39 community service sites were available

**B. How Well We Do It :**

- Percentage of participating youth who complete academic work – 96%
- Percentage of participating families who give positive scores on client satisfaction survey – 100%

**C. Is Anyone Better Off ?:**

- % of participating youth who are not suspended after program completion – 86%
- 

**II. Safe School Support Program and the Parents and Law Enforcement Activities with Youth (P.L.A.Y) Program - FY 09**

The Safe School Support program provides a school resource officer to support the alternative school program, as well as the non-city schools, to deter violence, provide one-to-one mentoring and mediation to at-risk youth. The officer is a constant-positive presence in the life of these at-risk youth. He may play basketball with the students at lunch, teach mediation skills in disputes, or just listen to a child's problems as they interact within the school environment. The students learn to see officers as positives in their lives, as well as a consistent model of good behavior. The benefits of this program are extended through another Local Management Board funded program, Parents and Law Enforcement Activities with Youth (P.L.A.Y). The PLAY program provides a countywide prevention program which allows for youth to engage in recreational and mentoring activities with law enforcement officers from the Cumberland City Police, Frostburg City Police, and the Allegany County Sheriff's Office, during out of school hours? During the first week of summer, the police held a week long camp for middle school age youth.

**A. Safe School Support - What/How Much We Do:**

- Number of incidents (non-violent) investigated at Eckhart and non-city schools – 160
- Number of youth mentored by School Resource Officer – 385

**B. How Well Do We Do It?**

- % of Eckhart School (alternative school) students who have not had a violent incident – 86%

**C. Is Anyone Better Off?**

- Percentage of youth who have been mentored who do not have a violent incident – 86%
- Percentage of days officer was present that no violent incidents occurred at school – 76%

**A. Parents and Law Enforcement Activities with Youth (P.L.A.Y) – What/How much do we do?**

- 51 youth served

**B. How Well Do We Do It?**

- % of participants of youth who have parents participating – 50%

**C. Is Anyone Better Off?**

- % of program participants who have subsequent law-enforcement involvement while participating in the program – only 6%



**JURISDICTION: ALLEGANY COUNTY**

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

FY 2009 ACTUAL		BREAKDOWN BY FUNDING SOURCE						
Program Title	Total Expenditures	CCIF	Other State	Foundation	Federal	Local	Other	Total
Community Service Initiative (CSI) (funds frozen in Spring 2009)								-
WRAP Maryland (4 sites)								-
LCC Flex Funds	9,914	9,914						9,914
Rehab Option (funds frozen in Spring 2009)	12,000	12,000						12,000
Local Coordinating Council (LCC)	64,000	64,000						64,000
Local Access Mechanism (LAM)								-
Systems Navigation								-
Resource Development								-
Youth Service Bureaus								-
Tuancy Prevention								-
CPA - After School								-
CPA - Other								-
Substance Affected Newborn Campaign	20,632	20,632						20,632
Infants & Toddlers SANIS Nurse Liaison	79,040	79,040						79,040
Juvenile Review Board	56,914	56,914						56,914
Parents & Law Enforcement Activities with Youth	13,216	13,216						13,216
Mountain Ridge Afterschool Program	80,000	80,000						80,000
Safe School Support Program	36,997	36,997						36,997
Family Service Agent	43,978	43,978						43,978
Community Service Program for Suspended & Expelled Youth	35,387	35,387						35,387
Community Needs Assessment (earned reinvestment)	1,100	1,100						1,100
Sub-total CCIF Programs	453,178	453,178	-	-	-	-	-	453,178
Other Programs: (List)								-
In-Home Visitation Program (MSDE)	46,000		46,000					46,000
Exertainment (MD Home & Community Care Foundation)	14,978			14,978				14,978
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
Sub-total Other Programs	60,978	-	46,000	14,978	-	-	-	60,978
Total Programs	514,156	453,178	46,000	14,978	-	-	-	514,156
Core LMB Functions	222,407	217,229	2,778	2,400				222,407
Total LMB	736,563	670,407	48,778	17,378	-	-	-	736,563



## ANNE ARUNDEL COUNTY PARTNERSHIP FOR CHILDREN, YOUTH AND FAMILIES

### ➤ **Children Enter School Ready to Learn-** *Anne Arundel County Early Childhood Coalition*

The Anne Arundel Partnership for Children, Youth and Families (The Partnership) has its own Early Childhood Coalition formed in collaboration with the Annie E. Casey Foundation. Composed of 32 hard working members, the coalition represents diverse agencies and groups from every area of the county. In 2009-2010 the coalition gained in energy, strength and commitment. Highlights of this year's work include a new partnership with the Junior League to implement a literacy program and an exciting collaboration with Parole Rotary Club. This most recent partnership has resulted in over 500 early childhood books being distributed throughout the County since May of this year. Book recipients include children served by the City of Annapolis, the Department of Social Services, YWCA, and the Chesapeake Children's Museum.

### ➤ **Children Successful in School-** *Gems and Jewels After School Program*

The Gems and Jewels Mentoring Institute is a faith-based initiative focused on reducing the drop out rate among children who are at risk for school failure through poor academic performance or behavior. The Institute's after school program, financially supported by the Partnership, has seen some impressive results for our children. Of the students participating this year, none were expelled or suspended from school. All participating students improved at least one letter grade in at least one subject, 43% of them did so in at least three or more subjects and 44% maintained a place on the Honor Roll during the entire school year. As director Pastor Sheryl Menendez comments: 'The Gems and Jewels program is known throughout the community and school system. The Partnership, with its support and resources, is making a notable difference in the success of youth and families in our community'

### ➤ **Children Safe in their Families and Communities-** *The Anti-Gang Control Activity Program*

The Anti-Gang Control Activity Program is an after school program that teaches children how to avoid turning to violence to resolve conflicts. The program also educates parents, teachers, and local communities about the signs of emerging gang activity in our community and provides guidance to youth on how to recognize gang recruitment efforts. Staff members counsel the youth in the program about the destructive ramifications of gang membership, and provide alternatives to adolescents to discourage participation in gang activities. The program targets Latino students, grades 6-7.

### ➤ **Healthy Children- Communities Mobilizing for a Change on Alcohol (CMCA)**

Communities Mobilizing for a Change on Alcohol (CMCA) is part of the Partnership's community organizing effort to reduce access to alcohol by teenagers and decrease the perception that underage drinking is normal and acceptable behavior. Anne Arundel County has one of the highest rates of underage drinking in the state. Our initiative supports several programs including police enforced alcohol establishment compliance checks, after-prom activities and the 'Choose to Be Drug-Free' day for county teens. In 2009 the CMCA initiative not only served over 4300 individuals but also allowed for the collection of data documenting attitudes towards substance abuse from a cross section of the teenage and adult population in Anne Arundel County.

### ➤ **Leveraging Funds-** *Teen Summit*

The 2<sup>nd</sup> Annual Teen Summit and 'Choose to Be Drug-Free' day was held on May 30, 2009, to raise awareness of the dangers of underage drinking and substance abuse, educate the community on existing resources within the county, and provide drug-free alternatives to teens and their families. Community support for this event can be gauged by the 100% in kind match the partnership received. The day was comprised of three events; a teen summit, parenting workshops, and a recreation and resource fair. Youth Voice was represented through the Partnership's Youth Advisory Board, Teens in Partnership (TIP). This group of local high school teens was crucial in making many of the key decisions for the event and coordinating activities on the day. The partnership's juvenile substance abuse and delinquency prevention coalition, the Coalition for Safe Communities added the voice of community experience. As a 9<sup>th</sup> grader commented "I became friends with several teens addicted to drugs and I saw how badly it affected their lives. After attending the summit, I saw that there was something I, a teen, could do to help"

The success of the day can be measured in numerous ways, but most of all by the overwhelming support of the community. Community partnerships can also be substantially measured by the 100% match the Partnership received in donations.



**JURISDICTION: ANNE ARUNDEL COUNTY**

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

[illegible]



## The Family League of Baltimore City, Inc. Addendum – FY 2009

### Getting Results - Children Safe in their Families / Family Recovery Program

The Family Recovery Program (FRP) was the first "compact" program created under the Maryland Opportunity Compact in 2005. FRP was created to leverage up-front investments and private sector resources to seed an intensive family dependency treatment court for Baltimore City. These investments have produced a reduction in deep-end public expenditures on foster care and, as a result, produced savings for the State. A partnership between the Department of Human Resources and the Baltimore City Department of Social Services enables documented savings to be reinvested in the Family Recovery Program, further expanding opportunity and improving the lives of more Maryland families.

	SAVINGS	PROGRAM COSTS	NET SAVINGS
<b>FY 2009</b>	\$ 3,560,000	\$ 1,800,000	\$ 1,760,000
<b>CUMULATIVE</b>	\$ 7,300,000	\$ 4,900,000	\$ 2,400,000

The Family Recovery Program's primary goal is to advance permanent placements of young drug affected children. An independent study completed in FY 2009<sup>1</sup> concluded that FRP children were 1.5 times more likely to be reunified than non-FRP children. These permanency outcomes are produced because of the judicially managed, immediate, and comprehensive substance abuse services provided to parents within 24 hours of referral. The independent study revealed that FRP parents enter into treatment twice as fast, stay almost twice as long in treatment and are twice as likely to complete treatment as compared to non-FRP families.

	CHILDREN ENROLLED	ACHIEVED PERMANENCY	RECIDIVISM	PARENTS ENROLLED	SUCCESSFUL COMPLETION
<b>FY 2009</b>	163	50 (31%)	0 (0%)	152	69 (46%)
<b>CUMULATIVE</b>	633	348 (55%)	12 (3%)	425	127 (30%)

### Getting Results – Children Are Successful in and Complete School / Baltimore's After School Strategy

Baltimore's After School Strategy, established in 2000, is a multi-organizational, citywide initiative to increase the quantity and quality of after school opportunities for Baltimore City's children and youth. A variety of formal and informal learning opportunities helps children and youth to stay engaged in their school and community enabling them to make a safe and healthy transition through adolescence to adulthood. In FY 2009, 5,175 of Baltimore's children and youth had access to 76 programs offering safe, nurturing environments during out of school time/after school hours. The funding through the Children's Cabinet (\$800,000) was used to leverage a significant local investment of \$4.3 million dollars, made possible through the Mayor and the City Council of Baltimore City.

Previous evaluations demonstrate that youth who participate in Baltimore's After School Strategy generally:

- attend school at a higher rate than the average for Baltimore City; and,
- perform better on MSA reading and math scores than the average for Baltimore City.

Eighty-five percent of surveyed children and youth, reported that their after school program helped them "do better in school," "have a positive feeling about their future," and "had taught them to do something really well".

<sup>1</sup> *Baltimore City Family Recovery Program (FRP) Independent Evaluation: Outcome and Cost Report*. NPC Research. (August 2008). [www.npcresearch.com/Files/Baltimore\\_City\\_FRC\\_Outcome\\_and\\_Cost\\_0808.pdf](http://www.npcresearch.com/Files/Baltimore_City_FRC_Outcome_and_Cost_0808.pdf)



**JURISDICTION: BALTIMORE CITY**

**FISCAL YEAR 2009 EXPENDITURES BY PROGRAM**

Program Title	Total Expenditures	BREAKDOWN BY FUNDING SOURCE					
		CCIF	Other State	Foundation	Federal	Local	Other
Community Service Initiative (CSt) (funds frozen in Spring 2009)	1,638,875	1,118,098	520,777				1,638,875
WRAP Maryland (4 sites)	1,217,841	868,973	348,868				1,217,841
LCC Flex Funds	-	-					-
Rehab Option (funds frozen in Spring 2009)	339,542	339,542					339,542
Local Coordinating Council (LCC)	109,089	109,089					109,089
Local Access Mechanism (LAM)	-	-					-
Systems Navigation	99,632	99,632					99,632
Youth Service Bureaus	622,824	543,272				79,552	622,824
Truancy Prevention	-	-					-
After School	6,698,747	783,219				5,915,528	6,698,747
CPA - Other							
Home Visiting	1,845,143	250,000	595,143			1,000,000	1,845,143
Prevention Maternal Depression	6,954	6,954					6,954
Expanded School Mental Health	151,009	151,009					151,009
Baltimore Rising	73,582	73,582					73,582
Choice Program	464,309	464,309					464,309
Functional Family Therapy (FFT)	610,478	216,967	393,511				610,478
MOED - PACT Center/DMC Initiative	433,288	20,731		128,632	283,925		433,288
<b>Sub-total CCIF Programs</b>	<b>14,311,313</b>	<b>5,045,377</b>	<b>1,858,299</b>	<b>128,632</b>	<b>283,925</b>	<b>6,995,080</b>	<b>14,311,313</b>
Other Programs: (List)							
Resource Development	781,304		781,304				781,304
CFRC	170,000		170,000				170,000
One Stop ADD Grant	244,525				244,525		244,525
CINS Pilot	167,000		167,000				167,000
Family Recovery Program	1,782,545		1,782,545				1,782,545
OPSC	120,189		120,189				120,189
Anti-Gang Initiative	222,303		200,000		22,303		222,303
Community Support for Schools	751,858					751,858	751,858
School Readiness	98,701			98,701			98,701
Bake Sale (SOS)	100,154			100,154			100,154
Baby LAP (RWJF)	51,820			51,820			51,820
<b>Sub-total Other Programs</b>	<b>4,490,399</b>	<b>-</b>	<b>3,221,038</b>	<b>250,675</b>	<b>266,828</b>	<b>751,858</b>	<b>4,490,399</b>
<b>Total Programs</b>	<b>18,801,712</b>	<b>5,045,377</b>	<b>5,079,337</b>	<b>379,307</b>	<b>550,753</b>	<b>7,746,938</b>	<b>18,801,712</b>
Core LMB Functions	1,698,952	1,498,107		200,845			1,698,952
<b>Total LMB</b>	<b>20,500,664</b>	<b>6,543,484</b>	<b>5,079,337</b>	<b>580,152</b>	<b>550,753</b>	<b>7,746,938</b>	<b>20,500,664</b>





## BALTIMORE COUNTY LOCAL MANAGEMENT BOARD FY 2009 HIGHLIGHTS

### **Getting Results for Children – Supporting County and State Interagency Goals**

Baltimore County's Local Management Board (LMB) ensures the implementation of a local interagency service delivery system for children, youth and families. This interagency service system provides a continuum of care that is family and child oriented, emphasizes prevention, early intervention and community based-services, and gives priority to children and families most at risk. The LMB facilitates collaboration across child-serving agencies and promotes effective partnerships with public and private stakeholders. In FY 2009:

- More than 90% of youth receiving counseling at Lighthouse and Dundalk Youth Service Centers showed an improvement in overall functioning as measured by CAFAS.
- Truancy Prevention and Intervention, administered by Baltimore County Department of Social Services, successfully decreased absenteeism in 86% of students served.
- Of the more than 800 youth participating in Baltimore County Public Library Out-of-School-Time programs, 89% reported satisfaction with the individual program attended. In the same BCPL programs, 93% of youth reported feeling more prepared to get a job or go to college as a result of attending an education or career focused program.
- Healthy Families achieved a 97% immunization rate for program participants under the age of two and 86% of Healthy Families program participants reported that they were "highly satisfied" with the program.
- 95% of stakeholders in the School Based Health Centers program reported an improvement in school-based behavior of students receiving services.
- The Neighborhood Statistical Profile, the data collaborative of Baltimore County, partnered with the Baltimore County Department of Health on two new initiatives. The first involves targeted outreach by the Maryland Children's Health Insurance Program to the County's Hispanic population and the second is an intervention and outreach strategy to improve birth outcomes. Both will continue in the future.
- The Voluntary Placement Agreement (VPA) Diversion Program provided services to 12 youth in FY09. 92% of participants did not pursue a VPA.
- 19 County youth received services through in the Community Services Initiative (CSI) program. This community-based resource resulted in a decrease of in-state residential treatment center placements by 16% and out-of-state placements by 9% over the previous fiscal year.

### **Collaborative Partnerships**

- The LMB's Early Childhood Committee updated the County's early childhood action agenda Focus on the First Years and established ongoing collaborative priorities.
- In partnership with the Baltimore Community Foundation, a donor-advised fund was established to facilitate tax-exempt donations to the County's Infants and Toddlers program.
- The LMB continues its leadership in the implementation of evidence-based programs: *Multi-Systemic Therapy (MST)* - In FY 09, 49 youth referred by DJS started treatment and only 1 was placed. For youth who had a full course of treatment, 100% are still living at home, 77% are in school/working and 77% have had no new arrests.  
*Functional Family Therapy (FFT)* - Of the 89 youth served, 100% of parents/guardians reported improvement in overall family functioning for participants in the Functional Family Therapy program; partnered with DSS to get additional funds to add a therapist to work exclusively with DSS-involved youth.  
*Multidimensional Treatment Foster Care (MTFC)* - in start-up phase; services to youth to begin in Fall 2009.







**GETTING RESULTS**

***Children Enter School Ready to Learn***

**Southern Maryland Leadership in Action Program (LAP) team** –CCFN, in collaboration with an impressive list of community partners, continued its commitment to improving school readiness by implementing effective low cost/no cost strategies as outlined in their final report, *"Achieving School Readiness: An Action Agenda for Southern Maryland"*.

- In the 2008-2009 School Year, 79% of Calvert kindergartners entered school fully ready to learn, up from 75% in 2007-2008 and representing a major improvement from the 2001-2002 baseline of 48%.

***Children Successful in School***

**Saturday School** - CCFN continued its partnership with Calvert County Public Schools to provide Saturday School programming in all six Calvert County middle schools. Taking "local control" to the next level, each Calvert middle school is allowed to choose a structure and focus that best serves their particular school population. The following success stories demonstrate how schools capitalized on this flexibility:

- At Southern Middle, 25% of Saturday School students improved their math grades vs. 15% of non-Saturday School students ;
- Mill Creek Middle saw across the board improvement in reading with 40% of Saturday School students improving their grade vs. 19% of non-Saturday School students.

**IMPROVING LOCAL SERVICES**

**Local Access Mechanism** - CCFN continues to assist Calvert families through Family and Systems Navigators. These committed family advocates provide a multitude of supports including:

- Partnering with child-serving agencies to help them create a more welcoming environment for families with children who have special needs;
- Arranging opportunities for families to develop support networks;
- Assisting families in identifying resources and navigating the human services network;
- Providing knowledge and support to educate families on how to advocate for their families;
- Attending meetings and appointments with service providers at the family's request; and
- Providing training on issues related to parenting children with complex needs.

**ENCOURAGING COLLABORATION/ASSESSING NEEDS/PROVIDING TECHNICAL ASSISTANCE**

**Asset Development** – CCFN continues to promote the Asset Development message throughout the county in partnership with the Calvert Crusade for Children. In November 2008, CCFN distributed "Asset Development" libraries to all 26 Calvert public schools and 18 child-serving organizations. Building on this foundation, CCFN began a three-year School Climate Survey Project which will combine an initial survey of sixth graders with two summer Asset Development workshops for school staff in 2009 and 2010 and a closing survey of eighth graders in June 2011. In June 2009, Search Institute's *"Creating a Great Place to Learn"* survey was administered to sixth graders in all six Calvert middle schools. An average of 93% of Calvert's sixth graders completed the survey. To allow for more comprehensive data gathering, Calvert Crusade for Children provided funding to pay for individual staff reports for each middle school. Before and after surveys will allow schools to measure the effectiveness of the training activities. Anticipated benefits of the survey include:

- An opportunity to gauge the perception of Calvert's middle schools' learning climate through the eyes of students and staff;
- Focused energy and financial resources to strengthen the effects of school learning and work climates; and
- Development of a planning process that will lead to improved learning and work climates using asset-building approaches.



**JURISDICTION: CALVERT COUNTY**

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

[illegible]



## **FY09 LMB Annual Report to the Legislature**

Caroline Human Services Council, Inc. (HSC)

317 Carter Ave. Suite 101

Denton, MD 21629

Website: [www.cchsc.org](http://www.cchsc.org)

Telephone: 410-479-4446

Email: [rwoodworth@cchsc.org](mailto:rwoodworth@cchsc.org)



### **Getting Results**

#### ***Healthy Children ... Promoting Healthy Choices***

- Addictions Counselors in North Caroline High School and Lockerman Middle School had 165 youth referred to the program in FY09, 144 of those youth were served by the addictions counselor. 100% of the served youth attended at least 6 therapy sessions. 99% of the youth served did not receive a drug related school suspension while in treatment.

#### ***Children Successful in School ... Using the Youth Development Approach***

- Over 340 middle school students were served by the Life Long Learning After School Program in FY09, an increase of 160 students from FY08. Educational trips to Dover Airbase and Philadelphia, PA were some of the Special Field trips taken in FY09.

#### ***Communities that Support Family Life ... Creating Safer Communities***

- Teen Court offers youthful offenders an opportunity to accept accountability for their minor crimes without incurring a criminal record. In FY 09 Teen Court diverted 100 youth from the juvenile justice system. 85% of these youth completed their Teen Court consequences by the deadline and 88% did not reoffend 12 months following the completion of the Program.

### **Partnering with the Children's Cabinet and the Governor's Office for Children to Improve Results for Children and Families**

- Using reinvestment dollars in FY09 the HSC was able to fund six Community Initiative Grants. Welch Allyn Sure Sight Vision Screening, Transitional Child Care Program and WOW (Working Off Weight) Program are included in the funding.

### **Meeting Needs Regionally and Locally Through Creative Partnerships**

#### ***Creative Fiscal Strategies and Leveraging Funding***

- Caroline Human Services Council partnered with the Sheriff's Department, County Commissioners and the Public School System in FY09 to place a School Resource Officer (SRO) at North Caroline High School in FY10. This brings the number of SROs placed at Caroline County Schools, with the support of the HSC to two.
- For the third year in a row, the Chaney Foundation awarded the HSC \$8,000 to support the Mini-Grant program. In FY09, 16 awards were made to operate programs or services. Funding included a family support group, a food pantry, a reading program at a child care facility and football scholarships.
- The 2<sup>nd</sup> annual St. Patrick's Day 5K Race/Fun Walk was sponsored by the HSC in FY09. Sponsors included; Provident State Bank, C&D Concrete, Cigarette Restitution, as well as many others and many volunteers. Over 150 runners/walkers registered and \$3,234.50 was raised to support the Hand-in-Hand Fund.

#### ***Planning and Improving Service Delivery***

- In FY 09 the LMB Directors from the Mid-Shore Counties of Caroline, Dorchester, Kent, Queen Anne's and Talbot, issued an RFP for the Independent Living Program. Three proposals were received and the award was issued to Mentor Maryland. The contract was executed on July 1, 2009. It is expected that the program will begin in FY10.









## **Carroll County Local Management Board 2009 Highlights**

### **Getting Results**

#### ***Children Enter School Ready to Learn***

- Parents As Teachers (PAT) provided parent education and support to 363 families with 521 children birth to 5 years. Twelve child care providers served an additional 62 children. 99% of the participants reported satisfaction with services received. 95% of participants reported an increased developmental skill and knowledge. Mental health consultation and training were fully integrated into the PAT Initiative. The PAT mental health consultant completed the Early Childhood Mental Health Certificate Program, University of Maryland School of Medicine.

#### ***Children Safe in Their Families and Communities***

- The Adventure Diversion Program (ADP) served 24 court ordered youth who are under the Department of Juvenile Services supervision. ADP is a mandatory evening reporting center coupled with recreation, experiential learning, pro-social skill development and conflict resolution. Eighty-six percent (86%) of the participants were successful in remaining in the home and community while participating in the program. Ninety percent (90%) of youth who completed ADP showed improvement in pro-social and conflict resolution skills.
- Carroll County was awarded the 2009 National Association of Counties (NACo) Achievement Award in recognition of ADP innovative programming and the collaborative partnership of the Carroll County Local Management Board, Department of Juvenile Services, Carroll County Youth Service Bureau and the Boy Scouts of America.

### **Partnering with the Children's Cabinet and the Governor's Office for Children to Improve Results for Children and Families**

- Carroll County LMB provided Children's Cabinet funds and partnered with the Carroll County Youth Service Bureau in implementing Brief Strategic Family Therapy (BSFT). BSFT is an evidence based model program recognized by Substance Abuse and Mental Health Services Administration (SAMHSA) and by the Office of Juvenile Justice and Delinquency Prevention (OJJDP).
- BSFT is a short-term, family-based therapeutic intervention model that targets children and adolescents aged six to 18 years. BSFT is designed to eliminate or reduce drug use and associated behavior problems and to restructure problematic family interactions.
- Fifty-two families received BSFT. Outcome data demonstrated that family functioning in the areas of problem solving, communication, affective responsiveness and behavioral control all showed statistically positive change from pre to post assessment using Mc Master Model of Family Functioning Family Assessment Device.
- Carroll County LMB and Carroll County Youth Service Bureau received state and national recognition for their implementation of BSFT. A presentation was made at the Systems of Care Training Institute sponsored by Innovations Institute, University of Maryland. Carroll County LMB is a finalist in the 2009 SAMHSA Science to Service Award.

### **Meeting Needs Regionally and Locally Through Creative Partnerships**

- Addressing growing concern about substance use in pregnancy, Carroll County LMB, Carroll Hospital Center, Carroll County Health Department, Partnership for a Healthier Carroll County and Carroll Community College co-sponsored the conference *Community Response to Drug Use in Pregnancy and the Drug Exposed Child* in June 2009. Dr. Ira Chasnoff, President of Children's Research Triangle and Professor of Pediatrics at the University of Illinois, College of Medicine was the featured speaker.



**JURISDCITION: CARROLL COUNTY**

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

[illegible]



# CECIL PARTNERSHIPS FOR CHILDREN, YOUTH & FAMILIES

## Cecil County's Local Management Board

### Getting Results

#### ***Children Safe in their Families and Communities***

- Three middle school after-school programs focus on increasing positive outcomes for youth during periods when school is not in session. Each program helps students to build social skills, positive relationships with caring adults, and positive associations with peers. The programs also teach substance abuse prevention and methods for improving school performance. Schools were chosen based upon needs as identified through a collaborative effort with the Cecil County Public School System.
- Life Skills Training Program reduces substance abuse among adolescents and their families by increasing awareness of prevention strategies. Program participants practice refusal skills and problem solving skills via interactive presentations and activities. 97% of students who completed the program demonstrated an increased knowledge of drug resistance, personal skills and social skills.
- Juvenile Outreach Program provides youth positive interaction with law enforcement officers, reduces the number of youth vulnerable to gang activity, and diverts first-time offenders from the Department of Juvenile Services (DJS) system. The youth outreach program partners with the local police department to serve youth aged 7 – 21 years during non-school hours, evenings, weekends and holidays. 96% of participants in the program had ***no new or repeat involvement with the local DJS.***

#### ***Stable and Economically Independent Families***

- Bridges Program targets youth aged 16-21 years who have dropped out of high school. Caseworkers identify each client's individual needs and then develop long- and short-term goals specific to each case. The overall goal of the program is to provide support and direction to each client so that they may achieve self-sufficiency and become independent, productive citizens in our communities. 110 youth were served in this program with 62% completing vocational training, 76.5% obtaining their GED and 50% completing Job Ready and Computer Literacy trainings. Many clients who successfully obtain their GED continue participation in the program to complete driver education classes.
- Family Link (LAM) provides information and referrals, as well as an individual who acts as a family navigator, to families in need of assistance linking with services in Cecil County.

#### **Partnering with the Children's Cabinet and the Governor's Office for Children to Improve Results for Children and Families**

Funding from the Children's Cabinet and the Governor's Office for Children gave Cecil Partnerships the opportunity to enhance and develop programs for youth and their families. Programs such as those listed above provide youth with the education, tools and skills to become self-sufficient, productive members of our communities. The growth of these programs also brought increased local awareness to the mission of Cecil Partnerships, which enhanced private contributions. Communities in Cecil County benefitted from a significant decrease in the number of children in out of home placements, increased collaboration between local services, and the establishment of partnerships and strategies that will continue to benefit children, youth and families.

#### **Meeting Needs Regionally and Locally Through Creative Partnerships**

With strong leadership from the Board of Directors, Cecil County's LMB continues to strive and build new initiatives to better serve youth and families in our county. This year, Cecil Partnerships partnered with the University of Delaware to offer an internship to a student in the Department of Psychology. With close supervision from both Cecil Partnerships and the University, the intern led a Bereavement Support Group at the Juvenile Outreach Program. The need for such a support group among teens in the program was so intense that program staff found it necessary to limit participation to those youth who had lost an immediate family member or close friend. As a result of his tenacity and commitment to bringing this much-needed program to fruition, the student was honored with an award. The student ensured the continuation of the program by bringing it to the attention of other potential interns, and prescreening a new applicant for the position. Cecil Partnerships is fortunate to be able to continue to partner with the University of Delaware Department of Psychology internship program.









*Charles County Government*  
**DEPARTMENT OF COMMUNITY SERVICES**  
**Local Management Board**  
Tanieha Sanders, Manager

CHARLES COUNTY COMMISSIONERS

Wayne Cooper, President  
Edith J. Patterson, Ed.D., V.P.  
Reuben B. Collins, II  
Samuel N. Graves, Jr.  
Gary V. Hodges

Iury E. Hancock  
Acting County Administrator

Karen Lehman Cieplak, Director

The **Charles County Local Management Board** had a busy 2009 ensuring service delivery to over children, youth, and families in Charles County. This was achieved through various programs, joint collaborations, educational sessions and presentations through funding and in-kind services from Charles County Government, the Governor's Office for Children, the Department of Juvenile Services, the Department of Human Resources, and the Maryland State Department of Education.

In an effort to promote Systems Of Care in Charles County, a team of six interagency and community members attended the **National Systems Of Care Conference** located Nashville, TN (July, 2008). A local follow-up session, "**Building a Systems Of Care: Charles County**" was provided in February 2009, where **40** community members participated in the training provided by the University of Maryland School of Medicine and "Building Systems Of Care" author Sheila Pires.

The LMB collaborated with the Salisbury University Center for Family and Community Life in the construction of a **Community Needs Assessment** completed in April 2009. The assessment outlined the needs for the Charles County community. Over **500** community members inclusive of youth, parents, mental health, education, law enforcement and faith based to name a few, participated to make this needs assessment a success.

To promote Early Childhood development, health, safety and education this year a series of **Literacy Learning Parties** were sponsored by the *Ready at Five* program from April to May 2009 over **50** parents and children attended. The Early Care and Education Committee of the LMB hosted its first **Early Childhood Day** on May 2, 2009, which was a great success in providing over **600** participants with information, activities, education and nutritious snacks to benefit the children of Charles County.

November 23 – 29, 2008 was recognized by the Honorable County Commissioners of Charles County as "**National Family Week**" with the presentation of a proclamation to the LMB. The LMB remained an integral part in the incorporation of service and community providers in the local "**County Government Day**". On May 9, 2009 over **1800** community members and government officials participated in a day out to celebrate what Charles County as a whole has to offer its constituents.

The Department of Juvenile Services and the LMB hosted a "**Let's Get Reacquainted**" fair for vendors in June 2009 to give local providers the ability to network and increase awareness of available programs for Charles County adolescents.

Collaborative efforts between Charles County Public Schools, Department of Social Services, Department of Health, Public Library, LifeStyles Inc., and Charles County Government provided a **Summer Meals Program** for children ages 3–18 to address childhood hunger. The number of children who receive Free And Reduced Meals exceeding **6,000** and the increase in homeless children in Charles County totaling almost **500** during the 2008–09 school year. Lunches were provided at eleven sites throughout the county during an eight week period from June to August, 2009.

Well over **6,000** children, youth, families, providers, and overall community member's lives have been touched by programs, education, events, etc. through the Charles County Local Management Board's dedication to the community in FY'09.



**JURISDICTION: CHARLES COUNTY**

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

FY 2009 ACTUAL		BREAKDOWN BY FUNDING SOURCE						
Program Title	Total Expenditures	CCIF	Other State	Foundation	Federal	Local	Other	Total
Community Service Initiative (CSI) (funds frozen in Spring 2008)	10,145	10,145						10,145
WRAP Maryland (4 sites)								-
LCC Flex Funds	77,105	77,105						77,105
Rehab Option (funds frozen in Spring 2009)	25,175	25,175						25,175
Local Coordinating Council (LCC)	90,000	90,000						90,000
Local Access Mechanism (LAM)includes system navigation	122,980	122,980						122,980
Systems Navigation								-
Resource Development								-
Youth Service Bureaus	156,228	156,228						156,228
Truancy Prevention								-
CPA - After School	93,100	93,100						93,100
CPA - Functional Family Therapy	23,772	23,772						23,772
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
								-
						</		



#### GETTING RESULTS:

- **Adolescent Substance Abuse:** Dorchester County has shown a decrease in alcohol consumption according to the Maryland Adolescent Survey (2001, 2002, 2004 and 2007). The Local Management Board and its many partners have made a very concentrated effort to combat underage drinking through public awareness campaigns, outreach to students and parents. In 2009, the committee once again reached out to graduating seniors around the time of graduation and senior week hoping to keep them "focused" on not drinking. The LMB Substance Abuse Committee engaged in a monthly media campaign to combat underage drinking, as well as sending a message to parents through the **"Parent Who Host Lose the Most"** campaign. The LMB engaged the support of local florist and tuxedo rental businesses in helping us spread the message during peak times (Christmas Dances and Proms). The LMB supported the local high schools proms/after prom committees in planning to ensure that souvenirs did not send a conflicting message. The LMB in partnership with the Dorchester County Board of Education received approval to expand the preliminary breathalyzer test into the middle schools.
- **After School Programming** was expanded from one program in 2008 to five programs in 2009 serving approximately 500 middle/high school students in both school and community environments.

#### PARTNERING WITH THE CHILDREN'S CABINET AND THE GOVERNOR'S OFFICE FOR CHILDREN TO IMPROVE RESULTS FOR CHILDREN AND FAMILIES:

- **School Based Behavioral Health (\$80,000):** provides behavioral support through individual and group counseling to students that have been identified by their teachers/guidance counselors. 60 students served in 738 individual session and/or 365 group sessions. 87% of teachers felt that the services were beneficial to students. 53 % of parents reported increase in knowledge of services. 31% of students demonstrated a gain on teacher rating scale, 47% stayed the same and 22% showed a decrease. 47% of students showed improvement or stayed same in Social Skills Rating Scale.  
**Parent Quotes:** *"I definitely see the rewards from these services for our students...wish more had the opportunity."* *"With the high number of student and family concerns more behavioral health services are needed in the school."* *"I could not imagine not having it in school."* *"My son has problems talking about his feelings about things with myself."* *My child needs therapy to learn how to function normally in everyday life."*
- **Teen Pregnancy (\$50,000):** 20 teens received services through the Teen Pregnancy Program. 219 support services were offered, 10 referrals with 39 collateral contacts. 34 parenting classes offered. Life skills training, parenting classes and job readiness classes offered. 8 of 17 accomplished 100% of their individual goals, 7 of 17 completed 2/3 of their individual goals and 2 of 17 had completed 1 goal. 1 of 7 parenting teens dropped out of school and 1 of 7 receiving prevention services reported becoming pregnant.
- **Youth Services Bureau: (\$73,341):** 72 cases served. 95% of students receiving formal counseling did not commit a juvenile offense during the course of counseling. 65% of youth receiving formal counseling services showed improvement in overall functioning as measured by assessment.

**Re-investment Funds: Over \$25,000 was awarded to community based programs.** Funds were awarded to a variety of different programs: Health Department, Child Care Facility, Community Group, Social Services. Funds were award for specialized training (nurturing training, specialized training for home visitors), day care equipment, community project funds and most importantly matching funds (\$10,000) for grant application that yielded an additional \$220,000 of funding for Dorchester County over a 2 year period.







Frederick County Local Management Board  
Highlight: Strengthening Families Program

The 2007 Community-Wide Needs Assessment conducted by the Frederick County Local Management Board identified a need for a more proactive approach towards preventative services for youth. Data collected identified a common need in the area of increased parenting skills, parental knowledge and parental support for those families with children aged 0 – 21. The Strengthening Families Program (SFP) is a nationally recognized, evidence-based program that was chosen in response to the data collected, as well as to alleviate other identified barriers to service such as transportation, child care, access and affordability of services.

The Strengthening Families Program (SFP) is a highly evidence based program designed to be delivered in a community-based setting and uses a parent, youth, and family skills-building curriculum designed to prevent teen substance abuse and other behavior problems, strengthen parenting skills and build family strengths. SFP is an OJJDP model program and has been proven effective in delaying the onset of adolescent substance use, lowering levels of aggression, increasing the resistance to peer pressure in youth and increasing the ability of parents/caregivers to set appropriate limits and show affection to and support of their children. An analysis by the Partnerships in Prevention Science Institute found a return of \$9.60 for every dollar spent implementing SFP for youth aged 10-14.

The Frederick County Strengthening Families Program consists of 7 weekly skill-building sessions and 4 booster sessions. Parents and children work separately in training sessions and then participate together in a joint session, practicing the skills they learned earlier. Children's training sessions concentrate on setting goals, dealing with stress and emotions, communication skills, responsible behavior and how to deal with peer pressure. Topics in the parental section include setting rules, nurturing, monitoring compliance and applying appropriate discipline.

In FY09, there were 23 parenting and youth sessions delivered to 41 families and 33 youth. 89% of families participated in at least 6 of 7 core sessions, with 100% indicating satisfaction with the program. In addition, the following outcomes were obtained:

**Parents**

- 89% of families agreed that participating in SFP improved their parenting communication style
- 89% of families agreed that participating in SFP improved their parental support and nurturing

**Youth**

- 88% of youth indicated that participating in SFP improved their relationship with parents
- 88% of youth indicated that participating in SFP improved their peer pressure skills.
- 100% of youth did not experience a school suspension while participating in SFP.

In FY09, the vendor for the Strengthening Families program was the Frederick County Mental Health Association. The program was funded at \$22,362.



## JURISDICTION: FREDERICK COUNTY

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

Program Title	FY 2009 ACTUAL						BREAKDOWN BY FUNDING SOURCE					
	Total Expenditures	CCIF	Other State	Foundation	Federal	Local	Other	Total				
Community Service Initiative (CSI) (funds frozen in Spring 2009)	126,332	126,332						126,332				
WRAP Maryland (4 sites)	-	-						-				
LCC Flex Funds	-	-						-				
Rehab Option (funds frozen in Spring 2009)	146,531	146,531						146,531				
Local Coordinating Council (LCC)	82,117	82,117						82,117				
Local Access Mechanism (LAM)	324,003	324,003						324,003				
Systems Navigation												
Resource Development												
Youth Service Bureaus												
Tuancy Prevention												
CPA - After School	245,162	150,363				94,799		245,162				
CPA - Other:												
Strengthening Families	21,138	21,138						21,138				
MultiSystemic Therapy	176,623	176,623						176,623				
Gang Resistance Education and Training (G.R.E.A.T.)	17,500	17,500						17,500				
Mentorship AfterSchool (Step-Up)	63,059	63,059						63,059				
Early Care and Education (E-Care)	29,115	29,115						29,115				
Early Care and Education (E-Care) Carry Forward	6,321	6,321						6,321				
Mentorship AfterSchool (Step-Up) Carry Forward	15,342	15,342						15,342				
Single Point of Access Carry Forward	7,100	7,100						7,100				
<b>Sub-total CCIF Programs</b>	<b>1,260,343</b>	<b>1,165,545</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>94,799</b>	<b>-</b>	<b>1,260,344</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Other Programs: (List)												
Family Preservation	455,717		455,717					455,717				
Healthy Families	327,754		307,874			19,879		327,754				
Health-E Kids Dental	17,932					17,932		17,932				
Health-E Kids Pre-Natal	10,991					10,991		10,991				
Health-E Kids Mental Health	19,419					19,419		19,419				
Joint Mobile	90,000					90,000		90,000				
Language Links	-					-		-				
<b>Sub-total Other Programs</b>	<b>921,813</b>	<b>-</b>	<b>763,592</b>	<b>-</b>	<b>-</b>	<b>158,222</b>	<b>-</b>	<b>921,813</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Programs</b>	<b>2,182,157</b>	<b>1,165,545</b>	<b>763,592</b>	<b>-</b>	<b>-</b>	<b>253,021</b>	<b>-</b>	<b>2,182,157</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Core LMB Functions	260,168	138,111				122,057		260,168				
<b>Total LMB</b>	<b>2,442,325</b>	<b>1,303,656</b>	<b>763,592</b>	<b>-</b>	<b>-</b>	<b>375,078</b>	<b>-</b>	<b>2,442,325</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Report is based on preliminary numbers - may change through county close out.



## GARRETT COUNTY PARTNERSHIP FOR CHILDREN AND FAMILIES, INC. / LMB

During FY 2009 the **Garrett County LMB** supported the following key initiatives:

The **Garrett County Early Care System of Care** serves eligible expectant parents and parents with newborns. The evidence-based *Nurse-Family Partnership* (NFP) component serves first-time, low-income mothers. The credentialed *Healthy Families Garrett County* component (funded by MSDE HV) is utilized for at-risk mothers with a subsequent birth. A short-term *Perinatal* option is available to low-risk families before and after birth – as staffing allows. This integration of funding and programming allows a continuum of early care home visiting support. Program staff provide and/or link families with an integrated array of health, education, and support services. Program data demonstrates positive outcomes around healthy birth weight, access to support services, immunizations, safe home environment, etc.

The **Northern Garrett Child Care Program** serves low-income Head Start children and their older siblings, and provides licensed center-based child care and pre-school readiness opportunities during the school year and summer. The **Infants and Toddlers Program**, which provides early intervention services to special needs children with developmental delays and their families, is also coordinated by the LMB in partnership with the local Board of Education.

**Partners After School** programs are offered at six community-based sites. Program activities include homework help, tutoring, enrichment activities, community service, recreation, and field trips. *LifeSkills™ Training*, a Model prevention program, is also provided. **Partners in Physical Education** summer programming is available at five sites. Summer activities promote the development of healthy lifestyle habits through an emphasis on quality health and physical fitness programming. Blended funding to support after school and summer programming includes Maryland Children's Cabinet, MSDE 21<sup>st</sup> Century, DHR Wrap-Around Child Care, and GOCCP C-SAFE funding streams. The programs provide benefits related to academic achievement, youth development, and positive life skills and choices. High parent satisfaction ratings also reflect the value of programs. The programs support working parents by providing a quality alternative to paid child care. The **School Community Centers Program** is a collaborative effort with the local Board of Education that provides a variety of supervised activities for youth at school sites across the County.

The **Healthy Communities / Healthy Youth Initiative** is a Model prevention program that utilizes a community-focused asset development approach to promote the healthy development of youth. In Garrett County, project staff provide training and guidance to enable local community and youth groups to integrate the developmental asset framework into their activities. The local *Play Hard / Live Clean* component of this strategy offers ATOD-free youth events and activities. Public awareness is promoted through various media strategies.

The **Local Access Mechanism** for Garrett County includes the *Western MD 211* information and referral system, as well as local **Systems Navigation** services. For several years, the LMB and local interagency partners have been working to facilitate *Systems of Care* improvements and to ensure that families and children are able to access needed services. A local *Navigator* is available to respond to individuals needing assistance. The *Navigator* works closely with interagency staff to coordinate services and utilizes the *Navigation Enhancement Team* for families with intensive and/or multiple needs. Families and interagency partners have provided very positive feedback regarding the helpfulness of the *Navigation* and *NET Team* services. The **Local Coordinating Council** is the venue for ensuring that at-risk special needs children and their families receive individualized community-based services in order to reduce the need for out-of-home placements. Garrett County OOH placements are decreasing and trend data indicates that the County has "turned the curve".



## JURISDICTION: GARRETT COUNTY

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

Program Title	FY 2009 ACTUAL		BREAKDOWN BY FUNDING SOURCE					
	Total Expenditures	CCIF	Other State	Foundation	Federal	Local	Other	Total
Community Service Initiative (CSI) (funds frozen in Spring 2009)								-
WRAP Maryland (4 sites)								-
LCC Flex Funds								-
Rehab Option (funds frozen in Spring 2009)	68,095.77	68,095.77						68,095.77
Local Coordinating Council (LCC)	44,479.00	44,479.00						44,479.00
Local Access Mechanism (LAM)	2,617.64	2,617.64						2,617.64
Systems Navigation	32,977.89	32,977.89						32,977.89
Resource Development								-
Youth Service Bureaus								-
Truancy Prevention								-
CPA - Partners After School	46,624.44	46,624.44						46,624.44
CPA - Partners in Physical Education (summer programming)	32,302.45	32,302.45						32,302.45
CPA - Navigation Enhancement Team (NET)	15,661.25	15,661.25						15,661.25
CPA - Early Care System of Care	299,904.83	299,904.83						299,904.83
CPA - School Community Centers Program	21,771.53	21,771.53						21,771.53
CPA - Northern Garrett Child Care	18,678.81	18,678.81						18,678.81
CPA - Healthy Communities / Healthy Youth	42,562.99	42,562.99						42,562.99
Earned Reinvestment - Needs Assessment Consultant	22,416.74	22,416.74						22,416.74
<b>Sub-total CCIF Programs</b>	<b>648,093.34</b>	<b>648,093.34</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>648,093.34</b>
Other Programs: (List)								-
Infants & Toddlers	85,276.48		26,466.73		58,809.75			85,276.48
Healthy Families / Home Visiting	384,792.58		384,792.58					384,792.58
21st Century Community Learning Centers	239,983.99		239,983.99					239,983.99
Read On	23,623.78			23,623.78				23,623.78
								-
								-
								-
<b>Sub-total Other Programs</b>	<b>733,676.83</b>		651,243.30	23,623.78	58,809.75	-	-	733,676.83
<b>Total Programs</b>	<b>1,381,770.17</b>	<b>648,093.34</b>	<b>651,243.30</b>	<b>23,623.78</b>	<b>58,809.75</b>	<b>-</b>	<b>-</b>	<b>1,381,770.17</b>
Core LMB Functions	231,628.00	231,628.00						231,628.00
<b>Total LMB</b>	<b>1,613,398.17</b>	<b>879,721.34</b>	<b>651,243.30</b>	<b>23,623.78</b>	<b>58,809.75</b>	<b>-</b>	<b>-</b>	<b>1,613,398.17</b>



# The Harford County Local Management Board, Inc.

134 Industry Lane · Suite 5A, Forest Hill · Maryland · 410-638-3166 · Fax 410-638-4965 · [www.harfordcountylmb.org](http://www.harfordcountylmb.org)

## Getting Results:

### Children Successful in School

- 97% of after school program youth were absent less than 20 days of school.
- 94% of children who received community-based Children in Need of Supervision (CINS) Diversion services maintained or improved school attendance, and 89% maintained or improved their academic grades during service delivery.
- 94% of children who received the school and community-based CINS Prevention services maintained or improved school attendance.
- 92% of children in the Community Services Initiative (CSI) program attended at least 80% of school or work during service delivery.

### Children Safe in Their Families and Communities

- 94% of CINS Diversion youth were diverted from juvenile justice involvement.

### Stable and Economically Independent Families

- 100% of children in the CSI and Rehab Option programs remained out of residential treatment for at least 30 days following the end of service.
- 93% of children placed in residential treatment were able to successfully transition to a less restrictive placement or level of care.

## Partnering with the Children's Cabinet and the Governor's Office for Children to Improve Results for Children and Families:

### 2009 Invitation to Negotiate (ITN) Funded Strategies (\$1,096,263)

- 134 at-risk children benefited from having a safe, supervised, and nurturing after school opportunity.
- 14 youth with intensive needs that were at risk of a residential placement benefited from receiving community-based CSI services. Rehab Option served 2 additional youth at risk of an out-of-home placement.
- 97 youth received a full case review by the Local Coordinating Council, which also provided enhanced oversight to 48 intensive needs youth.
- 361 resource phone calls were fielded by Family Navigators who provided ongoing guidance to help an additional 58 families access services for their families.
- 35 children received community-based CINS Diversion case management.
- 46 children received early intervention CINS Prevention therapeutic services.

### Other Governor's Office for Children Funding (\$178,767)

- **Teen Diversion After Care Program** - An on-going community support for 11 youth transitioning out of the psychiatric rehabilitation day program. This funding also fulfilled one-time capacity building needs of Teen Diversion, such as specialized staff training and purchase of needed equipment and supplies.
- **Community Resource Development Grant** - Capacity building funding is being utilized in FY09-FY10 to support the development of three needed services in Harford County: child psychiatry, respite services for children with developmental disabilities and Crisis Intervention Team training for law enforcement personnel responding to individuals with mental illness.

### Local Earned Reinvestment Dollars (\$139,657)

- **Aberdeen Youth Program** - An out-of-school time program that engages more than 100 middle and high school students in supervised, structured activities.

**Community Collaborations:** Based on the four prioritized result areas, the LMB convenes four distinct interagency collaborations, bringing together agency personnel, community members and families to discuss and work to address some of the county's most pressing issues: early childhood, child abuse and neglect, delinquency prevention and transition-age youth.









## Howard County Local Children's Board

---

The Howard County Local Children's Board (LCB) was created in 1997 to serve as the county's Local Management Board. Members represent both public and private agencies and organizations, and include mandated representation from all the child-serving agencies in the county. For the last several years, the Board has also had a youth member with full voting rights.

In FY09, over \$1.2 million in funding was distributed by the LCB to programs serving the children, youth, and families of Howard County. Approximately 60% of this funding is categorical, the remainder was awarded through a competitive grant process that focused on two primary child well-being results areas: Successful in School and Safe in Their Homes and Communities. Examples of funded programs include:

**Teen Time at East Columbia Library** was developed to reduce the number of incidents involving middle school students at East Columbia Library in the hours following school. Teen Time provided academic support, life skills instruction, and mentoring to 34 at-risk students in FY09. As a result of engaging programming and positive interaction with staff, three former participants, now in high school, returned to volunteer with the program in FY09. The program also saw a significant increase in parent/guardian involvement, rising from 50% in FY08 to 79% in FY09.

The **Community Homes After School Program** provided academic intervention and assistance as well as programs to build social skills to 103 students in FY09. Services were offered on-site in 6 neighborhood centers for 1st to 6th-grade students who lack the resources and academic support necessary for success. Of the 103 students, 88% improved their reading and math grades. Parent participation in monthly parent meetings increased at each of the sites in this fiscal year.

**Men Encouraging, Nurturing, and Supporting (MENS Program)**, funded by the local Department of Social Services, provides mentoring, case management, resource referrals, support groups, and workshops to non-custodial fathers to empower them to demonstrate positive behaviors for themselves and for their children. Of the 51 men participating in FY09, 60% showed an improvement in their parenting skills, as measured by the AAPI. A partnership with the Health Department's Family OPTIONS program brings these services to teen fathers in the Laurel/Savage community.

**Club LEAP** (Learning English Afterschool Program) provides academic support and enrichment for K - 8 students performing below grade level as a result of their limited proficiency in English. In FY09, these services were provided to 100 students in 11 Howard County public schools. 99% of the teachers responding strongly agreed that Club LEAP participants showed an increase in confidence, homework completion, and class participation.

**Keeping Youth in Community Care** provides treatment and support to Department of Juvenile Services-involved youth who are at risk of a court-ordered out-of-home placement. In FY09, KYCC served 6 youth through intensive and individualized in-home services, including an average of 12 direct contact hours per week. Group counseling, family support, and case management services are also provided to support success. All 6 youth were served in the community at less than the cost of one out-of-home placement, saving approximately \$450,000 in state dollars in FY09.



**JURISDICTION: HOWARD COUNTY**

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

[illegible]



## **LMB 2009 Highlights – Kent County**

### **Getting Results**

- The School Based Mental Health (SBMH) Program continued to show strong results in FY09. In parent surveys, 82% of respondents reported feeling better about their child's emotional health and well being since becoming involved in the SBMH program, and almost 70% of parents reported that their child had developed new or beneficial social / interpersonal skills since starting therapy. In terms of student behaviors, provisional data shows that over half of program participants had average daily attendance rates equal to or better than their school average, and 58% had fewer suspensions than their school average.
- The Therapeutic Mentoring program also showed strong results. The program exceeded the target for the number of clients served by 18% (39 students participated). Among students who were in the program for at least six months, 79% achieved at least one goal. In total, 71% of participants were successfully discharged. Participants also showed stable or increased GPAs (82%), and stable, reduced, or no school referrals while enrolled in the program (87%).
- New this year, the Addictions Counselor in the three middle schools and the high school showed promising results. This is a voluntary program using an evidence based curriculum (Stages of Change) to provide addictions counseling to participating students in the school. A total of 63 students were referred to the program, and 33 elected to receive ongoing services (52%). Of those who received ongoing counseling services, 18 attended at least six therapy sessions (56%). None of the students enrolled in the program received referrals to DJS while enrolled, and 97% of enrollees (32/33) had no drug-related suspensions.
- In the Adult Education, Vocational and Family Support Services program, a total of 41 new clients enrolled for adult education. Two of the five who were eligible to earn a GED succeeded in reaching this goal (40%).

### **Partnerships, New Initiatives, and New Resources**

In FY2008, the Kent County Local Management Board initiated the Kent Health Needs Planning Group in partnership with local stakeholders in health services here. A number of new initiatives and new resources have resulted from this in FY09, including:

- The Human Resources and Services Administration (HRSA) awarded an \$85,000 Planning Grant to evaluate health needs and plan a Federally Qualified Health Center in Kent County. With the support of this grant, a Health Needs Assessment was completed and nearly 30 community volunteers came together to evaluate the results. The group determined that there is sufficient need to merit an FQHC in Kent County, and invited Choptank Community Health System, Inc., an FQHC active in Caroline, Talbot, and Dorchester Counties, to expand here. Choptank accepted; the group is now developing a business plan to support the application, expected to be announced this fall.
- The LMB worked with the Kent County Health Department and submitted a proposal to the MD Office of Oral Health to provide oral health services to Kent County children. \$200,000 was awarded to the Health Department to support this program in year one; funding is expected for two more years.
- The LMB worked in collaboration with Choptank and the Eastern Shore Area Health Education Center (ESAHEC) on a proposal to expand the existing Children's Rural Oral Health Consortium (CROC) into Kent County. HRSA awarded \$150,000 in year one to support this expansion.



**JURISDICTION: KENT COUNTY**

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

[illegible]



# Getting Results



## Early Childhood

Home-visiting services fill a serious need by supporting parents as their children's first teachers.

- 1,918 home-visits for 180 children completed, prenatal to kindergarten entry
- 85.5% of children demonstrated appropriate developmental progress as measured by Ages and Stages Questionnaire and/or ASQ Social Emotional
- 96.5% of children enrolled were immunized on schedule

## Youth Development

Resources for after school programs are targeted in high need areas, and are supported by providing an evaluator to develop tools to assess each program's effectiveness.

- 27 after school programs served 1,044 youth in the following areas: academic enrichment/extended learning, job skills, leadership development/service learning, recreation, arts and leisure
- 100% of programs were in compliance on implementation standards as measured during site visits

## Children With Intensive Needs: Care Management Entity (CME)

Our partnership with the CME, Maryland Choices, has produced significant changes within the local system of care and has led to the adoption of System of Care values within our sister agencies, community of providers and other stakeholders.

- 103 Medicaid eligible youth/children at risk of residential treatment center level of care received wraparound services
- 83.3% of children served attended at least 80% of school days, work days or training
- 100% of children moved to or maintained a lesser restrictive setting 12 months after service completed.

## System/Family Navigation

Family Navigation empowers families by modeling, mentoring, educating, coaching and linking them to other families to train them in their ability to advocate for their child.

- 94 families were served
- 80% of families reported success in receiving needed services or supports
- 80% of families reported an increase in their ability to advocate for the needs of their child(ren) after receiving Navigation services

## Local Access Mechanism

The Local Access Mechanism within the Collaboration Council enables families, community providers, and child-serving agencies and others to access services in an efficient and seamless manner.

- 468 calls received; 189 families were referred to the Local Coordinating Council and Family Navigation
- 100% of calls were answered within one business day
- 90% of callers were satisfied with the referred service

## Meeting Needs Locally Through Creative Partnerships

The Collaboration Council leads two broad initiatives focused on child wellbeing: 1) The Early Care and Education Congress where 69 organizations/ individuals signed onto the Action Agenda to increase school readiness, and 2) *Excel Beyond the Bell* and its partnerships raised \$150,000 for after school programs. Supporting these efforts is *infoMONTGOMERY.org*, a unique web-based directory of community services for children, teens, families, adults and seniors that has attracted over 20,000 visits to the site since October 2007.



**JURISDICTION: MONTGOMERY COUNTY**

**FISCAL YEAR 2009 EXPENDITURES BY PROGRAM**

Program Title	FY 2009 ACTUAL		BREAKDOWN BY FUNDING SOURCE					
	Total Expenditures	CCIF	Other State	Foundation	Federal	Local	Other	Total
Community Service Initiative (CSI) (funds frozen in Spring 2009)	512,652	512,652						512,652
WRAP Maryland (4 sites)	612,561	612,561						612,561
LCC Flex Funds	111,393	111,393						111,393
Rehab Option (funds frozen in Spring 2009)	563,071	563,071						563,071
Local Coordinating Council (LCC)	125,000	125,000						125,000
Local Access Mechanism (LAM)	120,000	120,000						120,000
Systems Navigation	120,000	120,000						120,000
Resource Development	152,721	142,721	10,000					152,721
Youth Service Bureaus	125,792	125,792						125,792
Truancy Prevention								-
CPA - After School	754,367	754,367						754,367
<b>CPA - Other:</b>								-
CPA - Home Visiting/Healthy Families	410,971	231,723	179,248					410,971
CPA - YouthWorker Professional Development	103,435	75,000		28,435				103,435
								-
								-
								-
								-
								-
								-
								-
<b>Sub-total CCIF Programs</b>	<b>3,711,963</b>	<b>3,494,280</b>	<b>189,248</b>	<b>28,435</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,711,963</b>
<b>Other Programs: (List)</b>								
Interim Case Services	1,037,511	1,037,511						1,037,511
Wraparound Service Programs	1,397,218		372,715			1,024,503		1,397,218
Family Preservation	374,084					374,084		374,084
School Based Health Centers	268,924		268,924					268,924
Noyes Detention Center Project	192,000		192,000					192,000
Disproportionate Minority Reduction	195,618		195,618					195,618
Evidence Based Practice Analysis	41,416		41,416					41,416
Kids Become Inventors Workshop	16,000			16,000				16,000
Early Case and Education	11,817			10,574			1,243	11,817
Excel Beyond the Bell Initiative	122,346	21,729		2,038		25,440	73,139	122,346
Reinvestment Fund Program Support	143,076						143,076	143,076
<b>Sub-total Other Programs</b>	<b>3,800,010</b>	<b>1,059,240</b>	<b>1,070,673</b>	<b>28,612</b>	<b>-</b>	<b>1,424,027</b>	<b>217,458</b>	<b>3,800,010</b>
<b>Total Programs</b>	<b>7,511,973</b>	<b>4,553,520</b>	<b>1,259,921</b>	<b>57,047</b>	<b>-</b>	<b>1,424,027</b>	<b>217,458</b>	<b>7,511,973</b>
Core LMB Functions - CCIF Funding	1,242,341	1,242,341	-					1,242,341
Core LMB Functions - Other Funding	54,991					4,592	50,399	54,991
<b>Total LMB</b>	<b>8,809,305</b>	<b>5,795,861</b>	<b>1,259,921</b>	<b>57,047</b>	<b>-</b>	<b>1,428,619</b>	<b>267,857</b>	<b>8,809,305</b>



## **PRINCE GEORGE'S COUNTY LOCAL MANAGEMENT Board**

Getting Results and Improving our Systems of Care

### **Outcome 1---Children Safe in their Families and Communities**

**Gang Prevention** – in partnership with the Governor's Office for Children, the LMB funds the evidence-based (Phoenix Gang Prevention) curriculum training in targeted communities. Gang violence and gang resistance training was provided to 164 youth and 36 parents. A total of 139 sessions were held, and a 100% satisfaction level for the program was reported.

**Domestic violence** – in partnership with the Department of Family Services, a workforce development program was initiated to assist 12 residents of a domestic violence shelter to complete a Child Care certificate program and to pay for books, transportation, and child care.

**Crisis Beds** – the LMB provided start-up funding to a community-based provider for 4 crisis beds for adolescents in Prince George's County.

**Children in Need of Supervision (CINS)** – in partnership with the Department of Juvenile Services, the District Heights Family and Youth Services Center implemented a new CINS Diversion program. An evidence-based short-term therapy Brief Strategic Family Therapy (BSFT) model was used and served over 100 youth.

**South County Evening Reporting Center** – in partnership with the Department of Juvenile Services, an alternative to detention model that provides supervision and activities to juveniles after school until 9 pm daily targeting youth in South County.

### **Outcome 2 ----Children Successful in School/ Healthy Children**

Prince Georges County Public School students continue to make steady gains in achievements on the Maryland School Assessment (MSA). Scores rose or stayed the same in all but one grade level in both reading and math, and in nearly all subgroups, demonstrating that a continued investment in programs and strategies to improve academic achievement is of critical importance. A 10 point gain in grade 8 achievement was accomplished.

**Afterschool** – In partnership with the Governor's Office for Children, the LMB provides funding for 4 academic enrichment after school programs at 9 sites serving 423 students. 47% of youth showed improved grades in Reading, and 45% of youth showed improved grades in Math. 76% of youth showed both improvements in their emotional and social skills.

**School Based Wellness Center (SBWC)** – in partnership with Maryland State Department of Education, Prince George's Public Schools, and the Health department, the SBWC provides Comprehensive health (medical, mental, & dental) and social services in four County High Schools. There were 44,995 students registered.

### **Evidenced based practices:**

**Multisystemic Therapy (MST)** - in partnership with the Governor's Office for Children and DJS, the MST program served 45 youth. Eighty percent (80%) of the youth were in school or working at the time of discharge and 89% of the youth served did not experience arrest or re-arrest during the program duration.

**Functional Family Therapy (FFT)** The FFT program served 153 youth and, 97% of the youth have not been arrested or re-arrested during their participation in the program.

**Healthy Families-Nurse/Family Partnerships** - in partnership with the Maryland State Department of Education, serves first-time expectant women under 25 years of age. 40 families were served and 706 home visits were completed. There were 17 new babies born during this time period, and all of the babies were born within the normal range for birth weights.



## JURISDICTION: PRINCE GEORGES COUNTY

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

Program Title	FY 2009 ACTUAL		BREAKDOWN BY FUNDING SOURCE					
	Total Expenditures	CCIF	Other State	Foundation	Federal	Local	Other	Total
Community Service Initiative (CSI) (funds frozen in Spring 2009)	491,328	491,328						491,328
WRAP Maryland (4 sites)	-	-						-
LCC Flex Funds	137,410	137,410						137,410
Rehab Option (funds frozen in Spring 2009)	121,535	121,535						121,535
Local Coordinating Council (LCC)	150,000	150,000						150,000
Local Access Mechanism (LAM)	125,000	125,000						125,000
Systems Navigation	-	-						-
Resource Development	-	-						-
Youth Service Bureaus	424,509	424,509						424,509
Truancy Prevention	166,787	166,787						166,787
CPA - After School	537,136	537,136						537,136
CPA - Other:								-
Multi-systemic Therapy	197,000	197,000						197,000
Functional Family Therapy	150,000	150,000						150,000
Kinship Care Program	214,500	214,500						214,500
Community forums	50,000	50,000						50,000
Quality of Care	7,000	7,000						7,000
Boys Reading Club	7,500	7,500						7,500
Gang Prevention	249,075	249,075						249,075
								-
<b>Sub-total CCIF Programs</b>	<b>3,028,780</b>	<b>3,028,780</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>3,028,780</b>
Other Programs: (List)								-
Community Conferencing	63,374		15,844		47,530			63,374
DMC Reduction	120,724				120,724			120,724
Healthy Families	180,900				180,900			180,900
School Based Health Centers	427,275		427,275					427,275
Kinship Care	200,000					200,000		200,000
Functional Family Therapy	400,000		400,000					400,000
Multi-Systemic Therapy	104,002		104,002					104,002
Family Crisis Center	423,401					423,401		423,401
								-
								-
								-
<b>Sub-total Other Programs</b>	<b>1,919,676</b>	<b>-</b>	<b>947,121</b>	<b>-</b>	<b>349,154</b>	<b>623,401</b>	<b>-</b>	<b>1,919,676</b>
<b>Total Programs</b>	<b>4,948,456</b>	<b>3,028,780</b>	<b>947,121</b>	<b>-</b>	<b>349,154</b>	<b>623,401</b>	<b>-</b>	<b>4,948,456</b>
Core LMB Functions	865,632	865,632						865,632
<b>Total LMB</b>	<b>5,814,088</b>	<b>3,894,412</b>	<b>947,121</b>	<b>-</b>	<b>349,154</b>	<b>623,401</b>	<b>-</b>	<b>5,814,088</b>





## **Queen Anne's County LMB FY09 Annual Report to the Legislature**

### **Start-up Funding for a Full Time Outpatient Mental Health Clinic**

- With Queen Anne's County lacking a full time outpatient mental health clinic since 2004, Queen Anne's County Community Partnerships for Children and Families, the Local Management Board for Queen Anne's County, was the delighted recipient of a competitive Community Resource Development grant from the Governor's Office for Children. This grant award provides start-up funding for a full time outpatient mental health clinic in Queen Anne's County. Mental health services will be offered utilizing a flexible schedule to meet the needs of the local community.

### **Local Problems – Local Solutions – Drug Free Queen Anne's County Coalition**

- Featured in the Substance Abuse and Mental Health Services Administration's (SAMHSA) winter newsletter, Drug Free Queen Anne's Coalition is working collaboratively to change the values and norms for substance use/abuse in our community. Striving so that it is not a rite of passage to use alcohol, tobacco, and drugs and to make non-use a norm for anyone under 18 for tobacco and 21 for alcohol, the Coalition supports five strategies including Teen Court. Funding comes from an award to Queen Anne's County Community Partnerships for Children and Families (LMB) from the U.S. Department of Health and Human Services.

### **Support for Young People in Neglectful or Abusive Situations**

- Founded and administered by our LMB, our local community foundation, the Foundation for Community Partnerships, Inc., was instrumental in launching the Queen Anne's County's Court Appointed Special Advocate Program (CASA) in record time. CASA advocates commit to devoting up to 20 hours a month for at least a year to children who are under the protection of the court system because of abuse, neglect, or abandonment. By utilizing the community foundation's 501 (c) 3 status, programs like CASA are able to begin services more quickly. Through the foundation, organizers are offered a wider array of funding options from federal and state grants to private contributions and fundraisers. Currently the foundation holds 55 different community funds and has awarded over \$ 1,459,537 in grants out to the community since its inception.

### **Leading the Charge for Sustaining Effective Programs**

- The members of the LMB have committed the organization to do all we can to sustain programs for children and families despite the unfortunate downturn in available resources. The Board has assessed the current funding level and the budget shortfall for children, youth and family services in Queen Anne's County. Utilizing the data from "Results Matter" our updated community needs assessment, our LMB is committed to working diligently to search for and secure funding from local, state, federal, and foundation sources for programs that have had a positive impact on children, youth and families in our community. Our LMB is assisting community partners daily in building their capacity to conduct effective evaluations and to find funding. Programs are now tracking data across program years, using trend lines and following the Results Accountability framework to assess progress which allows them to be more competitive when looking for financial support.



**JURISDICTION: QUEEN ANNE'S COUNTY**

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

FY 2009 ACTUAL		BREAKDOWN BY FUNDING SOURCE						
Program Title	Total Expenditures	CCIF	Other State	Foundation	Federal	Local	Other	Total
Community Service Initiative (CSI) (funds frozen in Spring 2008)	78,203	78,203						78,203
WRAP Maryland (4 sites)	-	-						-
LCC Flex Funds	5,217	5,217						5,217
Rehab Option (funds frozen in Spring 2009)	82,132	82,132						82,132
Local Coordinating Council (LCC)	(50,000)	(50,000)						(50,000)
Local Access Mechanism (LAM)	298,805	298,805						298,805
Systems Navigation								-
Resource Development	5,600	5,600						5,600
Youth Service Bureaus								-
Tuancy Prevention								-
CPA - After School	186,450	86,450				100,000		186,450
CPA - Other:								-
Healthy Families	99,979	99,979						99,979
Chesapeake Helps!	98,020	98,020						98,020
Character Counts!	20,199	20,199						20,199
CASASTART	59,459	59,459						59,459
								-
								-
								-
								-
<b>Sub-total CCIF Programs</b>	<b>884,064</b>	<b>784,064</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>884,064</b>
Other Programs: (List)								-
GOCOP-CSAFE (Youth Prevention & Community Policing)	48,832		48,832					48,832
Drug Free Communities	93,883		93,883					93,883
MSDE Home Visiting/Healthy Families	296,372		296,372					296,372
GOCOP - Tuancy Reduction - CASASTART	61,539		61,539					61,539
								-
								-
								-
								-
								-
								-
								-
<b>Sub-total Other Programs</b>	<b>500,626</b>	<b>-</b>	<b>500,626</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>500,626</b>
<b>Total Programs</b>	<b>1,384,690</b>	<b>784,064</b>	<b>500,626</b>	<b>-</b>	<b>-</b>	<b>100,000</b>	<b>-</b>	<b>1,384,690</b>
Core LMB Functions	436,107	356,131	-	4,770		68,486	6,720	436,107
<b>Total LMB</b>	<b>1,820,797</b>	<b>1,140,195</b>	<b>500,626</b>	<b>4,770</b>	<b>-</b>	<b>168,486</b>	<b>6,720</b>	<b>1,820,797</b>



## **The Somerset County Local Management Board**

### **Getting Results:**

#### Children Successful in School:

To succeed in school, children need to enter Kindergarten fully ready to learn. *Healthy Families* has consistently reached a large number of families with infants and toddlers, providing services that are critical in preventing abuse and neglect, detecting developmental delays, ensuring compliance with immunization schedules and supporting babies born with low birth weight....all factors that help children be prepared to start school. The Maryland School Readiness report notes that 85% of Somerset County children enter school fully ready to learn, up from 81% in 2001-2002.

Somerset County's Maryland State Assessment (MSA) scores have improved in the last several years. To illustrate, Somerset County students in grades 3 through 8 increased in Proficient Reading scores from 53% in 2007 to 56% in 2009 and increased Advanced Reading scores from 12% in 2007 to 22% in 2009. The same students increased Proficient Math scores from 49% in 2007 to 55% in 2009, and increased Advanced Math scores from 14% in 2007 to 17% in 2009.

School officials believe that *The Voyage to Excellence After School Program* and *Seasons 4 Success* contributed to the students' improvements. *Voyage* provides homework help and tutoring for 192 students in second through eighth grade who score at the basic level in reading and math. A GOC grant provides intensive support to 24 Special Education and 23 ESL students facilitating their inclusion in the program. In fiscal year 2009, 47% of these specially designated students increased their math grades from the first quarter of school to the last quarter of school, and 53% increased their reading grades during the same time period.

*Seasons 4 Success* supports 6<sup>th</sup> – 8<sup>th</sup> graders who are at-risk for truancy by increasing reading speed and comprehension and improving over-all academic skills. *Seasons 4 Success* utilizes the Kumon reading program and other academic, recreational and social programming to provide youth with a safe place to connect with caring adults, participate in challenging activities and to build their confidence in their ability to succeed in an academic environment. During the 2009 school year, none of the participants were truant and those who attended the program regularly increased their reading level by more than one grade level.

#### Healthy Children and Children Safe in Their Families and Communities:

Juvenile crime in Princess Anne was a very big issue for a very long time. A coalition of local residents, town commissioners, the faith community and the LMB developed a plan to provide constructive activities for youth, aiming to raise enough money to build a youth center. Built with grants from HUD, DJS and donations from the town and local residents, the Princess Anne Youth Center opened its doors in October 2008.

*The Princess Anne Youth Center Targeted Outreach Program* is a gang prevention program that also aims to decrease the number of youth arrests in the Princess Anne. The Center offers an array of programs designed to engage youth, enrich their lives, stimulate their minds and increase their 40 Developmental Assets.

In fiscal year 2009 there were 171 participants, and none of these youth had any involvement with the Department of Juvenile Services or involvement with local gangs. Additionally, 15.8% of these youth reported an increase in the 40 Developmental Assets in their lives, as measured by a self assessment of perceptions and feelings.



**JURISDICTION: SOMERSET COUNTY**

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

[illegible]





**St. Mary's County Department of Human Services  
The Local Management Board for St. Mary's County**

**Getting Results:**

The "Children Successful in School" and "Children Completing School" result areas have been a major focus in St. Mary's County. Children need to be successful in school if they are to be successful in life and contributing members of a community. Attendance is a strong indicator of overall school performance. Moreover, successful students attend school faithfully and high performing schools have high attendance rates.

*Truancy Prevention Program at Spring Ridge Middle School*

- 38 students participated
- 84% of these students successfully completed the program
- 68% of these students decreased the number of referrals during the school year to the principal

*Truancy Prevention Program at Great Mills High School*

- 40 ninth and tenth grade students participated
- The Attendance Mentor utilized youth development intervention strategies to address issues related to unacceptable truancy

*Additional school & community based programming focused on attendance and drop-out prevention*

- 555 students served
- 1,300 sessions were held

**Partnering with the Children's Cabinet and the Governor's Office for Children to Improve Results for Children and Families:**

- Using Earned Reinvestment funding in FY09, the LMB was able to provide funding to St. Mary's Hospital (SMH) to support the "Get Connected to Health" (GCTH) project. The funds provided enabled SMH to purchase additional medical equipment needed for the Outreach Center and for start up supplies, lab tests, and emergency medications. GCTH delivered primary care services to the uninsured or under insured individuals in Lexington Park.

**Meeting Needs Regionally and Locally Through Creative Partnerships:**

- The LMB, in partnership with various public and private agencies, worked collaboratively to open a Child Advocacy Center in St. Mary's County. The mission of the St. Mary's County Child Advocacy Center is to ensure that victims and their families receive comprehensive child centered interventions in cases of child sexual abuse, child sexual assault and child maltreatment that results in serious harm. The goal is to minimize trauma and stress, increase access to services and to improve investigation and prosecution of cases through enhanced multi-disciplinary evaluation and decision making.



**JURISDICTION: ST. MARY'S COUNTY**

**FISCAL YEAR 2009 EXPENDITURES BY PROGRAM**

FY 2009 ACTUAL		BREAKDOWN BY FUNDING SOURCE						
Program Title	Total Expenditures	CCIF	Other State	Foundation	Federal	Local	Other	Total
Community Service Initiative (CSI) (funds frozen in Spring 2008)	48,526.76	48,527						48,527
WRAP Maryland (4 sites)	494,346.70	494,347						494,347
LCC Flex Funds	54,619.15	54,619						54,619
Rehab Option (funds frozen in Spring 2008)	86,814.33	86,814						86,814
Local Coordinating Council (LCC)	70,000.00	70,000						70,000
Local Access Mechanism (LAM)	106,141.15	106,141						106,141
Systems Navigation								
Resource Development								
Youth Service Bureaus	133,910.00	133,910						133,910
Tuancy Prevention								
CPA - After School	84,875.24	84,875						84,875
CPA - CASASTART	86,562.00	86,562						86,562
<b>Sub-total CCIF Programs</b>	<b>1,165,795.33</b>	<b>1,165,795</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,165,795.33</b>
Other Programs - (List)								
Youth Crisis Beds Services (DJS)	91,000		91,000					91,000
Youth Crisis Beds Services (DSS)	91,000		91,000					91,000
Child Advocacy Center	11,602		11,602					11,602
<b>Sub-total Other Programs</b>	<b>193,602</b>	<b>-</b>	<b>193,602</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>193,602</b>
<b>Total Programs</b>	<b>1,359,398</b>	<b>1,165,795</b>	<b>193,602</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,359,398</b>
Core LMB Functions	193,558	193,558						193,558
<b>Total LMB</b>	<b>1,552,956</b>	<b>1,359,354</b>	<b>193,602</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,552,956</b>





*The mission of the Talbot Family Network is, through collaboration with public and private entities, to identify and develop support systems for a safe, healthy and caring environment for all Talbot County children and families.*

Talbot Family Network's primary source of funding is through the Governor's Office for Children. In FY 2009, this funding was used to support the following programs/strategies: Healthy Families Queen Anne's/Talbot; Home Visiting; Voluntary Family Services; Blue Ribbon Commission Strategies; and five Afterschool Programs including- YMCA's After School Program for Special Needs Youth; Scotts United Methodist Church- After School Tutorial Program; Easton ROCKS, Inc.; Tilghman After School Kids; and St. Michaels Elementary School Homework Club. These programs/strategies support the LMB's focus on two of Maryland's eight Results Areas: ***Children Enter School Ready to Learn and Children Safe in Their Families & Communities.***

#### Planning and Improving Service Delivery

LMB staff sits on more than 20 community committees/coalitions, allowing the LMB to maintain contact with various cross sections of the community, share data and concerns, and discuss new projects and programs to meet community needs.

Talbot Family Network serves on and/or coordinates the Early Learning Inter-Agency Council, the Inter-Agency Council and the Local Coordinating Council which address the needs of high-risk children/families in the county. The coordination of these three committees encourages community agencies to work together to assure that children of all ages and at all points on the continuum receive necessary services as early as possible.

#### Training and Community Resources

During FY 09 Talbot Family Network partially funded three webinars "Giving a Fish a Bath: The Untold Story of the Adolescent Mind", "Trouble Letting Go: Understanding Addiction & the Developing Brain", and "The Saddest Song: Teens, Suicide, & the Developing Brain". Other community trainings partially funded by the LMB included "Suicide & the Addicted Brain"; "REACH Workshop: A Training Opportunity for Families Caring for Children with Intensive Mental Health Needs"; and "Autism: Meeting the Challenges".

The *2009 Community Partners Calendar* highlighted LMB partner programs including the Talbot County Department of Social Services, Mid-Shore Mental Health Systems, Inc., the Judy Center Partnership at Talbot County Public Schools, Talbot County Juvenile Drug Court, Talbot County Health Department, Talbot County Public Schools, and LMB funded After School Programs. 1500 copies have been distributed to various locations throughout the county.

The *2009 Community Resource Guide for Children & Families of Talbot County* was the result of collaboration between Talbot Family Network, the Talbot County Public Schools Infants & Toddlers Program, the Talbot County Public Schools Family Support & Resource Center, and the Judy Center Partnership at Talbot County Public Schools. 6000 copies have been distributed to various locations throughout the county. In FY 10, this body of work was incorporated free of charge into the *Talbot County Community Guide*, a supplement to The Star Democrat.



## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

\*\*\*\* some inkind assistance from County



## **Local Management Boards**

### **Washington County Community Partnership for Children & Families (WCCP) FY 2009 Highlights**

#### Children Safe in Their Homes & Communities

Healthy Families Washington County (HFWC) is a child abuse and neglect prevention program serving first-time parents residing in the county. HFWC served approximately 65 families in FY 2009. There were 1,287 home visits completed and 100% of targeted children had a health care provider within two months of enrollment in the program. 100% of targeted children avoided out of home placement for child abuse and neglect issues.

Safe Place, Washington County's nationally accredited Child Advocacy Center provides services to victims of physical and sexual abuse through a collaborative effort between the States Attorney's Office, Dept. of Social Services, WCCP, Health Department and Law Enforcement Agencies. LMB funds provided a designated city police officer to the Center who investigated 48 cases in FY 2009.

After school programs offer safe, nurturing environments that provide supervision and alternative activities to families at no cost during out of school time. In FY 2009, LMB-funded After School Programs reached 76 youth in geographically isolated areas of the county and provided 1614.5 hours of structured, supervised activities. Eight-six (91%) of the youth enrolled in these programs reported an increase in pro-social protective behaviors, as measured by pre- and post-program surveys.

#### Babies Born Healthy

The Washington County Teen Pregnancy Prevention Coalition identified two strategic components: coordination and prevention education. In FY 2009, the Teen Pregnancy Prevention Coordinator continued to facilitate a community-wide approach to preventing teen pregnancy by increasing public awareness, coordinating media campaigns, and organizing the 1<sup>st</sup> Annual Teen IDEA Challenge. Prevention education targeted youth at critical periods in middle and high school, utilizing "best practice" methods. With additional county funding, clinical services were available at two county sites serving over 200 new patients. These clinics were also involved in community health fairs and educational services.

#### Stable and Economically Independent Families

The Hagerstown Community College Teen Parent Program provides outreach and educational services to teen parents in order to increase the number of parenting teens who complete their GED/External Diploma Program or advance to post-secondary education for college or continuing education credit. In FY 2009, the program served 78 teen parents. 100% of participants eligible to complete a certificate or degree program actually completed the program within the fiscal year.

In FY 2009 Hopewell Express transported an average of 39 DSS Temporary Cash Assistance clients, as well as other clients being served by agencies whose mission is to improve the economic stability and self-sufficiency of families by way of the County Commuter to Hopewell Road employers. This was a 62.5% increase over FY 2008 average riders. The second year of this funding has been provided through a partnership between DHR and the local LMB to continue to sustain the program into the future.



## JURISDICTION: WASHINGTON COUNTY

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

Program Title	FY 2009 ACTUAL Total Expenditures	BREAKDOWN BY FUNDING SOURCE					
		CCIF	Other State	Foundation	Federal	Local	Total
Community Service Initiative (CSI)	-	-	-	-	-	-	-
WRAP Maryland (4 sites)	-	-	-	-	-	-	-
LCC Flex Funds	28,392	28,392	-	-	-	-	28,392
Rehab Option (funds frozen in Spring 2009)	63,496	63,496	-	-	-	-	63,496
Local Coordinating Council (LCC)	90,000	90,000	-	-	-	-	90,000
Local Access Mechanism (LAM)	5,625	5,625	-	-	-	-	5,625
Systems Navigation	132,000	132,000	-	-	-	-	132,000
Resource Development	-	-	-	-	-	-	-
Youth Service Bureaus	-	-	-	-	-	-	-
Tuancy Prevention	-	-	-	-	-	-	-
CPA - After School	92,150	92,150	-	-	-	-	92,150
CPA - Other:	-	-	-	-	-	-	-
LCC Flex Funds	28,269	28,269	-	-	-	-	28,269
NOFA - Rehab Option Funds	35,237	35,237	-	-	-	-	35,237
Child and Family Team Facilitator	68,200	56,700	12,500	-	-	-	69,200
Juvenile Delinquency Prevention and Diversion Initiative	137,700	137,700	-	-	-	-	137,700
Child Advocacy Center	40,000	40,000	-	-	-	-	40,000
Teen Pregnancy Prevention	210,756	98,941	-	-	111,815	-	210,756
HCC Teen Parent Program	42,000	42,000	-	-	-	-	42,000
Family Support Center	36,745	36,745	-	-	-	-	36,745
Infants and Toddlers	10,255	10,255	-	-	-	-	10,255
Workforce Development	43,000	43,000	-	-	-	-	43,000
Substance Abuse Prevention	70,000	70,000	-	-	-	-	70,000
Sub-total CCIF Programs	1,134,825	1,010,510	12,500	-	-	-	1,134,825
Other Programs: (List)	-	-	-	-	-	-	-
MSDE - Healthy Families	277,993	-	277,993	-	-	-	277,993
DDA - Rural Afterschool Initiative	31,770	-	31,770	-	-	-	31,770
MD Affordable Housing Trust - Bridge Program	53,214	-	50,714	2,500	-	-	53,214
Hopewell Express - Earned Reinvestment	136,634	136,634	-	-	-	-	136,634
Community Relations	6,457	8,457	-	-	-	-	6,457
Earned Reinvestment - One Time Only Funding	62,121	62,121	-	-	-	-	62,121
Community Resource & Development Project	20,810	20,810	-	-	-	-	20,810
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
	-	-	-	-	-	-	-
Sub-total Other Programs	588,999	226,022	360,477	2,500	-	-	588,999
Total Programs	1,723,824	1,236,532	372,977	2,500	-	111,815	1,723,824
Core LMB Functions - CCIF Funding	413,436	252,798	-	-	-	160,638	413,436
Total LMB	-	1,489,330	733,454	5,000	-	272,453	2,137,260



## WICOMICO COUNTY



Wicomico County is recognized by America's Promise as one of the **100 Best Communities for Young People Award** for three years for "innovative solutions to community issues"

### Getting Results

**Out of School Time Initiative:** Wicomico Partnership for Families and Children provided the opportunity for both school-based and community-based after school programs to enhance their services through mini grants to 18 after school programs serving over **500 students**. Mini grants funded karate classes, girl scout troops, dance classes, a cheerleading squad, art projects, a parent/child mentoring program, community service projects, performing and graphic arts projects, and field trips for summer programs. Four comprehensive programs received operating funding through WPFC to serve **110 children** and youth in distressed neighborhoods in Salisbury - **91% increased school attendance and 100% had no DJS involvement**.

**Project Include Me**, operating since April 2007, is an innovative child care inclusion project for children between the ages of 1-18 who have developmental disabilities and/or delays. Support is provided directly to licensed day care facilities for a specific child. The project exceeded its goals by 105% to **serve 66 children over two years**. Funding for 2-year pilot was provided through the Maryland Developmental Disabilities Council; MSDE has funded a regional expansion to Lower Shore in FY2010.

### Meeting Needs Regionally and Locally Through Creative Partnerships

**The Family Partnership Initiative** held **95 family empowerment workshops** sessions with **157 participants**. Information about the family meal and communication techniques like encouragement and active listening were shared with parents along with researched based educational materials. The initiative increased its volunteer base to **38 trained Family Leaders** who provide parenting and peer education services in community-based locations. Through local events, community speeches, and no cost coverage by the local media, the mobile family resource outreach project reached **900 families** with free parenting resources and up-to-date local program information.

### Planning and Improving Service Delivery

**The Family Connection Center** continued to be a place for families and youth to obtain information about services available in the county. Navigators continue to outreach by attending local community events, such as the Salisbury Festival, Back to School Rally, and a Parent Resource event sponsored by the Wicomico Partnership and the Board of Education. Navigators provide support to families by attending Individualized Education Program (IEP) meetings and also provide support at court hearings. In efforts to leverage funding, navigators have worked with community agencies in providing stable housing, transportation, and basic needs to families. **In the fiscal year 2009, 260 families received support services through the Family Connection Center in partnership with these community organizations.**

**The Healthy Families Wicomico Program** provided ongoing home visiting services to **64 families**, conducted 76 assessments and 323 screenings with referral information. In FY09, 627 home visits completed by our family support workers. Wicomico Health Dept leveraged funding with Healthy Start to increase range of services provided through both programs with shared training and family-focused service delivery. HFW directly affects Out of Home Placement, Kindergarten Assessment, Child Abuse and Neglect, and Child Poverty.

Overall, Wicomico Partnership for Families and Children collaborated on gang prevention, intervention, and suppression efforts regionally and locally, coordinated both the C-Safe & Drug-Free Communities initiatives, assessed and coordinated after school programs, facilitated the Birth to Four network on early childhood, parent education workshops, LMB chairs and staffs the Local Coordinating Council. The Wicomico LMB oversees the local System of Care through development of a local care management entity (CME), interagency advisory group, regional family advocacy group.



## JURISDICTION: WICOMICO COUNTY

## FISCAL YEAR 2009 EXPENDITURES BY PROGRAM

Program Title	FY 2009 ACTUAL Total Expenditures	BREAKDOWN BY FUNDING SOURCE					
		CCIF	Other State	Foundation	Federal	Local	Other
Community Service Initiative (CSI) (funds frozen in Spring 200)	600	600					600
WRAP Maryland (4 sites)	261,171	261,171					261,171
LOC Flex Funds	2,058	2,058					2,058
Rehab Option (funds frozen in Spring 2009)	152,779	152,779					152,779
Local Coordinating Council (LCC)	70,083	70,083					70,083
Local Access Mechanism (LAM)	114,445	114,445					114,445
Systems Navigation	-	-					-
Resource Development	36,967	36,967					36,967
Rehab Development - ES Regional Project	4,529	4,529					4,529
Youth Service Bureaus	-	-					-
Elementary Truancy Prevention	167,739	167,739					167,739
CPA - After School	233,117	233,117					233,117
CPA - Community Cares Navigation/MST	267,864	267,864					267,864
CPA - New Day - Juv. Alt	90,515	90,515					90,515
CPA - Child Advocacy Center (CAC)	30,000	30,000					30,000
CPA - Family Empowerment Initiative	75,952	75,952					75,952
							-
							-
<b>Sub-total CCIF Programs</b>	<b>1,507,819</b>	<b>1,507,819</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,507,819</b>
<b>Other Programs: (List)</b>							-
Home Visiting/Healthy Families (MSDE)	296,760		296,760				296,760
							-
CJAC - CAC Staff Development Training	12,834		12,834				12,834
							-
C-SAFE - GOCCP	47,313		47,313				47,313
							-
BYRN - TRUANCY III - GOCCP	75,317		75,317				75,317
							-
Anti Gang Strategy - US Attorney Office	34,456				34,456		34,456
							-
Center for Strength Based Initiatives - Training	3,990					3,990	3,990
							-
Project Include Me - Dev. Disabilities Council (DDC)	49,078		49,078				49,078
							-
Drug Free Community Coordinator	60,327				60,327		60,327
<b>Sub-total Other Programs</b>	<b>580,075</b>	<b>-</b>	<b>481,302</b>	<b>-</b>	<b>94,783</b>	<b>3,990</b>	<b>580,075</b>
<b>Total Programs</b>	<b>2,087,894</b>	<b>1,507,819</b>	<b>481,302</b>	<b>-</b>	<b>94,783</b>	<b>3,990</b>	<b>2,087,893</b>
Core LMB Functions - (ADMINISTRATION)	308,021	264,268	-			43,753	308,021
							-
<b>Total LMB</b>	<b>2,395,915</b>	<b>1,772,087</b>	<b>481,302</b>	<b>-</b>	<b>94,783</b>	<b>47,743</b>	<b>2,395,914</b>



## **Worcester County 2009 Addendum**

### **Getting Results:**

#### Communities that Support Family Life

There is no greater indicator of the future success of a child than academic success which begins with ensuring that children arrive in kindergarten ready to learn. Over the last 7 years Worcester County experienced a 32-point improvement in full school readiness, and remains slightly higher than the statewide rate. Continued emphasis on academics and after school and support programs for youth of all ages are offered to throughout their school years. The high schools after school programs offer driver education, career exploration, and recreational activities fully equipping youth as they move on to adulthood.

#### Stable and Economically Independent Families

Children need safe and stable homes in order to thrive. Poverty and Out of Home Placements are indicators of this result area. Births to Adolescents indirectly impacts child poverty and out-of-home placements. The rate of live births per 1,000 women in the 15 to 19 year old age group in Worcester County has declined by 62% between 1999 and 2006. This success is attributed to a comprehensive approach: health education, after school programs, gender specific programs, and public awareness.

### **Partnering with the Children's Cabinet and the Governor's Office for Children to Improve Results for Children and Families**

The Governor's Office for Children (GOC) provided funding for after school programs at six schools and six additional programs through the Community Partnership Agreement (CPA). The Worcester County Local Management Board (LMB) partnered with its vendors and GOC resulting in vendor ownership of established targets for measuring program success. The LMB was able to significantly reduce required services from consultants because of the simplicity of utilizing Results Accountability Performance Measurement Tables.

### **Meeting Needs Regionally and Locally Through Creative Partnerships**

#### Worcester County Family Stabilization Program

On behalf of the Children's Cabinet, GOC awarded the Worcester County LMB \$146,950 for the FY 2009-2010 Family Stabilization Program funding the following activities: Development of respite care for youth and families in crisis using a Treatment Foster Care model (not a facility-based model); Crisis Response Service provides on-call 24-hours per day, seven days per week to assist families through crisis situations and crisis intervention training to service providers and a crisis response van to transport children and families in crisis; Family Therapy training for counselors who provide in-home intensive interventions; and Three-day training on sex offender evaluations to be provided to local staff who will become certified local evaluators who are then able to locally provide the assessments.

#### LMB serves as Lead Grant Applicant for Enforcing Underage Drinking Laws (EUDL) Program

LMB partnered with the Worcester County Prevention Office and were awarded the Governor's Office of Crime Control and Prevention (GOCCP) grant totaling \$38,356 which will pay for half the salary of a coordinator, compliance checks, and Safe Homes promotions.

#### Capital for a Day

Governor Martin O'Malley and his cabinet/staff visited Worcester County to promote Pocomoke City as *Capital for a Day* on August 21, 2008. Worcester County Local Management Board Executive Director was instrumental in the planning process for this event.



**JURISDICTION: WORCESTER COUNTY**

**FISCAL YEAR 2009 EXPENDITURES BY PROGRAM**

FY 2009 ACTUAL		BREAKDOWN BY FUNDING SOURCE						
Program Title	Total Expenditures	CCIF	Other State	Foundation	Federal	Local	Other	Total
Community Service Initiative (CSI) (funds frozen in Spring 2008)	7,167	7,167						7,167
WRAP Maryland (4 sites)	-	-						-
LCC Flex Funds	18,643	18,643						18,643
Rehab Option (funds frozen in Spring 2009)	64,761	64,761						64,761
Local Coordinating Council (LCC)	50,000	50,000						50,000
Local Access Mechanism (LAM)	-							-
Systems Navigation	110,876	110,876						110,876
Resource Development	105,902	105,902						105,902
Youth Service Bureaus	-	-						-
Tuancy Prevention	-	-						-
CPA - After School	21,494	21,494						21,494
CPA - Other:								-
Community Service Center	183,683	183,683						183,683
Family Asset Building Initiative	50,134	50,134						50,134
Home Instruction for Parents of Preschool Youngsters (HIPPY)	34,008	34,008						34,008
Just for Girls - Berlin and Snow Hill	71,243	71,243						71,243
Strengthening Adolescent Girls through Education and Support	90,398	90,398						90,398